

THE FINANCIAL PLAN

Town of Swan River

For the Year 2026

| | ATTACHED | NOT APPLICABLE |
|--|-------------------------------------|-------------------------------------|
| Page 1 General Operating Fund - Budgeted Revenue and Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 2 General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 3 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 4 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 5 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure | | |
| Utility of _____ | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Utility of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| Utility of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| Page 7 Local Urban District - Budgeted Revenue and Expenditure | | |
| L.U.D. of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| L.U.D. of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| L.U.D. of _____ | <input type="checkbox"/> | <input type="checkbox"/> |
| Page 8 Calculation of Tax Levies | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 9 Sundry Revenue and Expenditure Analysis | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 10 Rural Area and General Municipal Requirements | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 11 General Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 12 Utility Operating Fund - Debenture Debt Charges | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 13 Capital Budget (Current Year) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 14 Capital Expenditure Program (Subsequent Five Years) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

For the Year 2026

REVENUE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| Total Tax Levy - Page 8 | 8,406,688 | 8,401,861 | 8,797,666 | 9,030,963 |
| Total Grants in Lieu of Taxes - Page 8 | 448,895 | 447,806 | 471,003 | 471,000 |
| Sub-total | 8,855,583 | 8,849,667 | 9,268,668 | 9,501,963 |
| School Requisitions (deduct) - Page 8 | 3,019,283 | 3,019,283 | 3,277,170 | 3,277,150 |
| Municipal Taxes and Grants in Lieu of Taxes | 5,836,300 | 5,830,384 | 5,991,498 | 6,224,813 |
| Other Revenue - Page 2 | 3,001,558 | 3,179,930 | 3,508,919 | 3,618,849 |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 115,716 | 20,716 | 57,250 | 0 |
| Total Municipal Revenue | 8,953,574 | 9,031,030 | 9,557,667 | 9,843,661 |

EXPENDITURE

| | | | | |
|--|------------------|------------------|------------------|------------------|
| General Government Services | 1,006,643 | 961,571 | 1,082,315 | 1,043,915 |
| Protective Services | 2,306,480 | 1,635,316 | 2,448,752 | 2,514,257 |
| Transportation Services | 1,127,624 | 1,082,712 | 1,139,632 | 1,186,111 |
| Environmental Health Services | 1,165,130 | 1,139,328 | 1,191,170 | 1,212,000 |
| Public Health and Welfare Services | 233,589 | 201,554 | 237,489 | 237,889 |
| Regional Planning and Development | 50,200 | 43,500 | 51,250 | 55,450 |
| Resource Conservation and Industrial Development | 76,730 | 54,477 | 145,205 | 147,055 |
| Recreation and Cultural Services | 1,633,188 | 1,659,951 | 1,804,438 | 1,798,828 |
| Fiscal Services | 644,868 | 604,937 | 694,293 | 813,033 |
| Transfers - Deficit Recovery - Page 9 | 0 | 0 | 0 | 0 |
| - To Reserves - Page 5 | 667,158 | 1,605,720 | 721,158 | 793,158 |
| Total Basic Expenditure | 8,911,609 | 8,989,065 | 9,515,702 | 9,801,696 |
| Allowance For Tax Assets - Page 8 | 41,965 | 41,965 | 41,964 | 41,965 |
| Total Municipal Expenditure | 8,953,574 | 9,031,030 | 9,557,667 | 9,843,661 |
| Net Operating Surplus (Deficit) | 0 | 0 | 0 | 0 |

| | |
|-----------------------|---|
| Departmental Use Only | Adopted by Resolution of Council _____ (Head of Council) _____ (Chief Administrative Officer) |
| | _____ 20__ |

**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

Town of Swan River

For the Year 2026

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|--|-----------------------|---------------------|-----------------------|-----------------------|
| Other Revenue | | | | | |
| 0810 | Taxes Added | 50,000 | 11,865 | 80,000 | 80,000 |
| 0812 | Accommodation Tax | 60,000 | 0 | 60,000 | 120,000 |
| 0890 | Tax Penalties | 70,300 | 69,020 | 70,300 | 70,300 |
| 0820 | Licenses - Animal | 600 | 1,199 | 800 | 800 |
| 0820 | - Business | 9,000 | 13,100 | 10,000 | 10,000 |
| 0820 | - Other Raffle | 1,000 | 1,085 | 1,000 | 1,000 |
| 0815 | Cable Television | 6,200 | 5,556 | 5,600 | 5,600 |
| 0825 | Permits - Building | 10,000 | 17,574 | 12,000 | 12,000 |
| 0826 | - Other Occupancy | 350 | 864 | 350 | 350 |
| 0830 | Fines | 15,500 | 30,887 | 29,000 | 29,000 |
| 0840 | Sales of Service - General Government | 31,000 | 39,696 | 32,000 | 32,000 |
| 0841 | - Protective | 0 | 27,029 | 167,597 | 217,827 |
| 0842 | - Transportation | 55,600 | 65,839 | 55,600 | 55,300 |
| 0843 | - Environmental Health | 816,144 | 920,834 | 795,568 | 795,568 |
| 0844 | - Public Health and Welfare | 61,000 | 50,932 | 55,000 | 55,000 |
| 0845 | - Regional Planning & Development | 0 | 0 | 0 | 0 |
| 0846 | - Resource Conservation & Industrial | 0 | 0 | 0 | 0 |
| 0847 | - Recreation and Culture | 116,010 | 140,043 | 132,160 | 132,160 |
| | - Other | | | | |
| 0860 | Sales of Goods | 4,650 | 7,542 | 5,900 | 5,900 |
| 0870 | Rentals | 264,995 | 306,639 | 283,295 | 283,295 |
| | Trailer Park Rentals | | | | |
| | Trailer Park Fees / Grazing Leases | | | | |
| | Concessions and Franchises | | | | |
| 0880 | Returns from Investments | 20,000 | 4,747 | 20,000 | 20,000 |
| | Development and Dedication Fees | | | | |
| 0910 | Unconditional Grants - Municipal Operating | 534,065 | 548,121 | 548,121 | 548,121 |
| 10-0910-0999 | - Other One Manitoba Growth | 0 | 37,403 | 0 | 0 |
| | - Other | | | | |
| 0931 | Conditional Grants - Federal Government | 2,000 | 2,212 | 2,000 | 2,000 |
| 0912 | - Federal - Gas Tax | 235,658 | 225,158 | 235,658 | 235,658 |
| 0930 | (Page 9) - Provincial Government | 590,686 | 617,856 | 860,470 | 860,470 |
| 0932 | - Municipal Government | 0 | 0 | 0 | 0 |
| | - Other | | | | |
| | - Other | | | | |
| 0960 | Other Income Land and capital asset sales | 0 | 0 | 0 | 0 |
| 0950 | Supplier rebates, miscellaneous | 46,800 | 34,731 | 46,500 | 46,500 |
| | | | | | |
| | | | | | |
| | | | | | |
| Total Other Revenue - Page 1 | | 3,001,558 | 3,179,930 | 3,508,919 | 3,618,849 |
| Transfers From | | | | | |
| | - Accumulated Surplus | 0 | 0 | 0 | 0 |
| | - Reserves (Page 13) | 115,716 | 20,716 | 57,250 | 0 |
| Total Transfers - Page 1 | | 115,716 | 20,716 | 57,250 | 0 |
| TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8 | | 3,117,274 | 3,200,646 | 3,566,169 | 3,618,849 |

BUDGETED EXPENDITURE

Town of Swan River

For the Year 2026

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|--|-----------------------|---------------------|-----------------------|-----------------------|
| GENERAL GOVERNMENT SERVICES | | | | | |
| 1100 | Legislative | 205,850 | 169,682 | 215,350 | 219,750 |
| 1200 | General Administrative | | | | |
| 1212 | Chief Administrative Officer and Staff | 528,965 | 514,127 | 580,250 | 591,750 |
| 1215 | Office | 229,150 | 172,520 | 241,100 | 195,400 |
| 1216 | Legal | 17,000 | 79,981 | 17,000 | 17,000 |
| 1217 | Audit | 10,000 | 9,181 | 10,000 | 10,000 |
| 1218 | Assessment | 55,678 | 55,678 | 56,115 | 56,115 |
| 1240 | Taxation | 8,500 | 8,368 | 8,500 | 8,500 |
| 1300 | Other General Government | | | | |
| 1310 | Elections | 0 | 2,324 | 8,000 | 0 |
| 1320 | Membership Fees and Town Vans | 3,650 | -1,817 | 1,100 | 1,300 |
| 1330 | Damage Claims and Liability Insurance | 40,000 | 37,445 | 45,000 | 46,200 |
| 1340 | Intergovernmental Relations | 0 | 0 | 0 | 0 |
| 1350 | Grants - General | 0 | 0 | 0 | 0 |
| 1360 | Other General Government-Sundry | 9,100 | 9,296 | 9,100 | 9,250 |
| | | 0 | 0 | 0 | 0 |
| | | 0 | 0 | 0 | 0 |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES | | 1,107,893 | 1,056,784 | 1,191,515 | 1,155,265 |
| 1991 | Recoveries (deduct) - Utility | 77,250 | 71,646 | 83,150 | 84,800 |
| 1992 | - Other | 24,000 | 23,567 | 26,050 | 26,550 |
| TOTAL GOVERNMENT SERVICES - TO PAGE 1 | | 1,006,643 | 961,571 | 1,082,315 | 1,043,915 |
| PROTECTIVE SERVICES | | | | | |
| 2100 | Police | 1,825,600 | 1,167,453 | 1,906,540 | 1,962,290 |
| 2200 | Bylaw Enforcement | 65,650 | 63,316 | 63,870 | 65,050 |
| 2300 | Community Safety and Wellbeing | 0 | 0 | 60,000 | 61,800 |
| 24?? | Fire | 286,927 | 272,882 | 282,124 | 290,115 |
| 2500 | Emergency Measures | | | | |
| 2510 | Emergency Measures Organization | 9,150 | 8,114 | 11,250 | 11,450 |
| 2520 | Flood Control | 2,580 | 0 | 2,610 | 2,632 |
| 2530 | Pandemic | 0 | 0 | 0 | 0 |
| 2540 | Ambulance Services | 0 | 0 | 0 | 0 |
| 2550 | Other | 0 | 0 | 0 | 0 |
| 2600 | Other Protection | | | | |
| 2621 | Building Inspection | 42,850 | 41,972 | 42,920 | 42,920 |
| 2622 | Electrical Inspection | 0 | 0 | 0 | 0 |
| 2623 | Plumbing Inspection | 0 | 0 | 0 | 0 |
| 2626 | Other Safety Inspections | 42,223 | 30,937 | 27,888 | 25,700 |
| 2630 | License Inspection | 0 | 0 | 0 | 0 |
| 2640 | Animal and Pest Control | 31,500 | 50,641 | 51,550 | 52,300 |
| 2650 | Other - Traffic Services | 0 | 0 | 0 | 0 |
| | Other _____ | 0 | 0 | 0 | 0 |
| TOTAL PROTECTIVE SERVICES - TO PAGE 1 | | 2,306,480 | 1,635,316 | 2,448,752 | 2,514,257 |
| TRANSPORTATION SERVICES | | | | | |
| Road Transport | | | | | |
| 31?? | Administration and Engineering | 128,575 | 108,163 | 135,265 | 140,720 |
| Roads and Streets | | | | | |
| Unallocated Costs | | | | | |
| 3210 | - Wages and Benefits | 1,225,300 | 1,182,558 | 1,223,550 | 1,247,900 |
| 3212 | - Equipment | 462,360 | 459,225 | 470,330 | 483,000 |
| 3211 | - Workshop and Yard Operations | 118,400 | 104,072 | 119,650 | 124,300 |
| 3220 | - Labour Recovery | -1,142,450 | -1,094,983 | -1,188,200 | -1,211,950 |
| 3221 | - Equipment Recovery | -297,950 | -282,562 | -294,450 | -300,350 |
| 3231 | Road Maintenance | 130,500 | 125,194 | 130,900 | 133,150 |
| 3232 | Road Construction | 35,750 | 43,743 | 35,750 | 60,900 |
| Transportation Services Sub-Total Forward to Page 4 | | 660,485 | 645,410 | 632,795 | 677,670 |

BUDGETED EXPENDITURE

Town of Swan River

For the Year 2026

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|--|-----------------------|---------------------|-----------------------|-----------------------|
| Transportation Services Sub-Total Forward from Page 3 | | 660,485 | 645,410 | 632,795 | 677,670 |
| 3233 | Sidewalks | 3,950 | 6,910 | 5,900 | 6,000 |
| 3238 | Boulevards | 11,050 | 9,480 | 9,300 | 9,500 |
| 3230 | Tree Trimming | 19,650 | 23,506 | 19,850 | 20,300 |
| 3234 | Ditches and Road Drainage | 19,150 | 8,213 | 19,250 | 19,700 |
| 3235 | Storm Sewers | 26,100 | 29,096 | 29,700 | 30,350 |
| 3236 | Street Cleaning | 25,800 | 19,968 | 25,400 | 26,000 |
| 3237 | Snow and Ice Removal | 163,200 | 157,963 | 190,150 | 205,900 |
| 3240 | Bridges | 0 | 0 | 0 | 0 |
| 3250 | Street Lighting | 97,000 | 71,517 | 97,000 | 78,300 |
| 3260 | Traffic Services | 32,250 | 38,429 | 36,350 | 37,300 |
| 3275 | Other Road Transport | 0 | 0 | 0 | 0 |
| 3290 | Airport | 61,981 | 65,212 | 66,681 | 67,331 |
| 3280 | Other Transportation Services | 7,008 | 7,008 | 7,256 | 7,760 |
| TOTAL TRANSPORTATION SERVICES - TO PAGE 1 | | 1,127,624 | 1,082,712 | 1,139,632 | 1,186,111 |
| ENVIRONMENTAL HEALTH SERVICES | | | | | |
| Garbage and Waste Collection | | | | | |
| 432? | Garbage Collection | 414,130 | 409,169 | 414,770 | 422,350 |
| 4330 | Nuisance Grounds | 393,350 | 384,943 | 403,000 | 405,850 |
| Other Environmental Health | | | | | |
| 434? | Reduce, Reuse, Recycle | 357,650 | 345,215 | 373,400 | 383,800 |
| 4350 | Environmental Clean-up | 0 | 0 | 0 | 0 |
| | Other _____ | 0 | 0 | 0 | 0 |
| TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1 | | 1,165,130 | 1,139,328 | 1,191,170 | 1,212,000 |
| PUBLIC HEALTH AND WELFARE SERVICES | | | | | |
| Public Health | | | | | |
| 5110 | Health Unit | 0 | 0 | 0 | 0 |
| 5160 | Cemeteries | 114,200 | 83,644 | 118,950 | 119,350 |
| 5186 | Other: Cemetery Perpetual Care Fund | 7,350 | 7,371 | 7,000 | 7,000 |
| | _____ | 0 | 0 | 0 | 0 |
| Medical Care | | | | | |
| 5370 | Medical Officer | 64,784 | 64,784 | 64,784 | 64,784 |
| 5260 | Other: Grants to Medical Organizations | 0 | 0 | 0 | 0 |
| Hospital Care | | | | | |
| | Hospital Care | 0 | 0 | 0 | 0 |
| | Other _____ | 0 | 0 | 0 | 0 |
| Social Assistance | | | | | |
| 5410 | Employment and Training | 0 | 0 | 0 | 0 |
| 5420 | Social Assistance | 43,755 | 43,755 | 43,755 | 43,755 |
| 5430 | Other: Grants to Social Assistance Organizations | 3,500 | 2,000 | 3,000 | 3,000 |
| TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1 | | 233,589 | 201,554 | 237,489 | 237,889 |
| REGIONAL PLANNING AND DEVELOPMENT | | | | | |
| 6100 | Planning and Zoning | 7,700 | 7,043 | 7,700 | 7,700 |
| Community Development | | | | | |
| 6220 | General Land Assembly | 0 | 0 | 0 | 0 |
| 6230 | Urban Renewal | 0 | 0 | 0 | 0 |
| 6240 | Beautification and Land Rehabilitation | 4,550 | 1,254 | 4,550 | 4,600 |
| 6241 | Urban Area Weed Control | 24,200 | 18,987 | 24,150 | 24,650 |
| 6242 | Christmas Lights, Decorations, Flags | 6,850 | 10,216 | 7,950 | 11,600 |
| 6243 | Communities in Bloom | 6,900 | 6,000 | 6,900 | 6,900 |
| TOTAL REGIONAL PLANNING AND DEVELOPMENT - TO PAGE 1 | | 50,200 | 43,500 | 51,250 | 55,450 |

BUDGETED EXPENDITURE

Town of Swan River

For the Year 2026

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|--|-----------------------|---------------------|-----------------------|-----------------------|
| RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT | | | | | |
| 7100 | Natural Resources | 0 | 0 | 0 | 0 |
| 7120 | Agriculture | 0 | 0 | 0 | 0 |
| 7121 | Destruction of Pests | 0 | 0 | 0 | 0 |
| 7122 | Protective Inspections | 0 | 0 | 0 | 0 |
| 7123 | Rural Area Weed Control | 0 | 0 | 0 | 0 |
| | Drainage of Land | 0 | 0 | 0 | 0 |
| 7125 | Veterinary Services | 7,205 | 7,205 | 7,205 | 7,205 |
| 7124 | Water Resources and Conservation | 13,700 | 13,698 | 13,700 | 13,700 |
| 7200-5272 | Regional Development | 17,575 | 17,560 | 0 | 0 |
| 7300 | Industrial Development | 0 | 0 | 0 | 0 |
| | Other Economic Development | 0 | 0 | 0 | 0 |
| 7200-5271 | Settlement and Immigration Services | 4,000 | 4,000 | 4,000 | 4,000 |
| 7200-5261 | Assistance for Housing and Commercial/Industrial Development | 20,000 | 5,591 | 50,000 | 50,000 |
| 7400 | Economic Development Officer | 0 | 0 | 60,000 | 61,800 |
| 7410 | Tourism | 9,550 | 1,365 | 5,600 | 5,600 |
| 7420 | Public Receptions | 2,200 | 5,058 | 2,200 | 2,250 |
| 7?00-5273 | Town Promotion | 2,500 | 0 | 2,500 | 2,500 |
| | | 0 | 0 | 0 | 0 |
| TOTAL RESOURCE CONSERVATION & INDUSTRIAL DEVELOPMENT - PG 1 | | 76,730 | 54,477 | 145,205 | 147,055 |
| RECREATION AND CULTURAL SERVICES | | | | | |
| 8110 | Recreation Commission | 0 | 0 | 0 | 0 |
| 8120 | Community Centers and Halls | 112,200 | 129,632 | 139,925 | 131,550 |
| 8130 | Swimming Pools and Beaches | 672,700 | 712,245 | 778,900 | 780,850 |
| 8140 | Golf Courses | 0 | 0 | 0 | 0 |
| 8150 | Skating Rinks and Arenas | 565,860 | 537,183 | 567,690 | 574,500 |
| 818? | Parks and Playgrounds | 145,590 | 128,982 | 156,775 | 149,940 |
| | Other Recreational Facilities | 0 | 0 | 0 | 0 |
| 8190 | Grants | 0 | 0 | 0 | 0 |
| 8191 | Programming | 22,250 | 38,892 | 47,060 | 47,950 |
| 8240 | Museums | 4,000 | 4,000 | 4,000 | 4,000 |
| 8250 | Libraries | 102,538 | 102,538 | 102,538 | 102,538 |
| 8290 | Other Cultural Facilities | 350 | 162 | 350 | 350 |
| 8280 | Canada Day Celebrations | 7,700 | 6,317 | 7,200 | 7,150 |
| | | 0 | 0 | 0 | 0 |
| TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1 | | 1,633,188 | 1,659,951 | 1,804,438 | 1,798,828 |
| FISCAL SERVICES | | | | | |
| 9111 | L.U.D. of _____ | 0 | 0 | 0 | 0 |
| 932? | Transfer to Capital - Page 13 | 43,600 | 3,387 | 117,760 | 236,500 |
| 9330 | Transfer to Utility - Page 6 | 0 | 0 | 0 | 0 |
| 9410 | Debenture Debt Charges - Page 11 | 601,268 | 601,268 | 576,533 | 576,533 |
| 9420 | Other Long-term debt charges -- Page 11 | 0 | 0 | 0 | 0 |
| 9430 | Tax discount and short-term loan interest | 0 | 281 | 0 | 0 |
| 9440 | Other Debt Charges | 0 | 0 | 0 | 0 |
| | Other Fiscal Services | 0 | 0 | 0 | 0 |
| | | 0 | 0 | 0 | 0 |
| TOTAL FISCAL SERVICES - TO PAGE 1 | | 644,868 | 604,937 | 694,293 | 813,033 |
| TRANSFERS | | | | | |
| 9313-5537 | General Reserve | 0 | 0 | 0 | 0 |
| | Specific-Purpose Reserves: | | | | |
| 9311-5510 | Machinery Replacement | 195,000 | 195,000 | 200,000 | 205,000 |
| 9311-5511 | Road Improvement | 61,500 | 61,500 | 61,500 | 61,500 |
| 9311-5512 | Tax Stabilization | 0 | 704,849 | 0 | 0 |
| 9311-5513 | Crime Prevention | 0 | 270,000 | 0 | 0 |
| 9311-5514 | Accommodation Tax | 60,000 | 0 | 60,000 | 120,000 |
| 9313-5531 | Grants | 8,000 | 8,000 | 8,000 | 8,000 |
| 9313-5532 | Fire Hall | 5,000 | 5,000 | 5,000 | 5,000 |
| 9313-5536 | Federal Gas Tax | 235,658 | 225,158 | 235,658 | 235,658 |
| 9313-5535 | Recreation Facilities Major Repairs | 45,000 | 79,213 | 50,000 | 55,000 |
| 9313-5533 | Employee Benefits | 5,000 | 5,000 | 5,000 | 5,000 |
| 9313-5534 | Tables and Chairs | 2,000 | 2,000 | 6,000 | 8,000 |
| 9313-5538 | Landfill Capital and Closure | 40,000 | 40,000 | 40,000 | 40,000 |
| 9313-5539 | Recreation Equipment Replacement | 10,000 | 10,000 | 50,000 | 50,000 |
| TOTAL TRANSFERS - TO PAGE 1 | | 667,158 | 1,605,720 | 721,158 | 793,158 |

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

For the Year 2026

REVENUE

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|------|--|-----------------------|---------------------|-----------------------|-----------------------|
| 0300 | Water Consumer Sales | 575,000 | 572,806 | 575,000 | 575,000 |
| 0305 | Sewer Service Charges | 590,000 | 592,617 | 590,000 | 590,000 |
| 0310 | Customer Service Charges | 118,000 | 117,270 | 118,000 | 118,000 |
| 0320 | Discounts, Refunds and Cancellations | -500 | 94 | -500 | -500 |
| | Net Consumer Revenue - Sub Total | 1,282,500 | 1,282,786 | 1,282,500 | 1,282,500 |
| 0330 | Penalties | 3,000 | 2,848 | 3,000 | 3,000 |
| 0340 | Hydrant Rentals | 14,365 | 14,365 | 14,365 | 14,365 |
| 0350 | Installation Service | 1,400 | 4,552 | 1,400 | 1,400 |
| 0360 | Connection Revenue | 35,000 | 17,232 | 35,000 | 35,000 |
| 0365 | Lagoon Dumping Fees | 11,000 | 9,635 | 11,000 | 11,000 |
| 0370 | Provincial Grants | 0 | 0 | 0 | 0 |
| 0371 | Federal Grants | 0 | 0 | 0 | 0 |
| 038? | Other Revenue | 500 | 3,974 | 500 | 500 |
| 0390 | Transfer from Revenue Fund - Page 5 | 0 | 0 | 0 | 0 |
| 0396 | Transfer from Reserves - Utility - Page 13 | 0 | 0 | 0 | 0 |
| 0397 | Transfer from Accumulated Surplus | 0 | 0 | 0 | 0 |
| | TOTAL REVENUE | 1,347,765 | 1,335,392 | 1,347,765 | 1,347,765 |

EXPENDITURE

| | | | | | |
|------|--|------------------|------------------|------------------|------------------|
| 0400 | ADMINISTRATION | | | | |
| 0400 | Administration | 77,900 | 73,123 | 83,950 | 85,600 |
| 0402 | Audit | 3,210 | 3,638 | 3,210 | 3,210 |
| 0403 | Memberships and Conventions | 8,700 | 15,275 | 8,700 | 8,950 |
| 0404 | Insurance | 10,500 | 10,247 | 10,500 | 10,800 |
| | TOTAL | 100,310 | 102,283 | 106,360 | 108,560 |
| 0410 | WATER SUPPLY | | | | |
| 0411 | Administration | 46,300 | 45,322 | 50,800 | 51,800 |
| 0412 | Customer Billings and Collections | 51,450 | 18,064 | 51,500 | 26,650 |
| 0413 | Purification and Treatment | 197,050 | 218,582 | 200,500 | 190,300 |
| 0414 | Water Purchases | 0 | 0 | 0 | 0 |
| 0415 | Service of Supply | 26,950 | 20,215 | 26,750 | 27,500 |
| 0416 | Transmissions and Distribution | 121,950 | 120,194 | 147,750 | 150,500 |
| 0417 | Other Water Supply Costs | 19,150 | 48,881 | 29,300 | 30,100 |
| 0418 | Connections | 180,300 | 157,637 | 180,000 | 182,200 |
| | TOTAL | 643,150 | 628,894 | 686,600 | 659,050 |
| 0420 | SEWAGE COLLECTION AND DISPOSAL | | | | |
| 0421 | Administration | 46,300 | 45,322 | 50,800 | 51,800 |
| 0422 | Sewage Collection System | 22,950 | 18,387 | 22,900 | 23,450 |
| 0423 | Sewage Lift Station | 91,800 | 55,826 | 91,900 | 94,450 |
| 0424 | Sewage Treatment and Disposal | 88,500 | 52,909 | 88,450 | 90,900 |
| 0425 | Other Sewage Collection and Disposal Costs | 0 | 0 | 0 | 0 |
| 0426 | Connections | 0 | 0 | 0 | 0 |
| | TOTAL | 249,550 | 172,443 | 254,050 | 260,600 |
| 0430 | TRANSFER TO CAPITAL - Page 13 | 0 | 0 | 0 | 65,000 |
| 0450 | DEBENTURE DEBT CHARGES - Page 12 | 264,585 | 264,585 | 193,359 | 193,350 |
| | TRANSFERS | | | | |
| 0470 | Deficit Recovery, 2016 - Page 9 | 0 | 0 | 0 | 0 |
| 0441 | Transfer to Utility Reserve | 40,170 | 117,187 | 57,396 | 11,205 |
| 0442 | Transfer to Lagoon Improvement Reserve | 50,000 | 50,000 | 50,000 | 50,000 |
| | TOTAL | 90,170 | 167,187 | 107,396 | 61,205 |
| | TOTAL EXPENDITURE | 1,347,765 | 1,335,392 | 1,347,765 | 1,347,765 |
| | NET OPERATING SURPLUS (DEFICIT) | 0 | 0 | 0 | 0 |

CALCULATION OF TAX LEVIES

Town of Swan River
For the Year 2026

| Education (Requisition) Taxes: | Assessments | | | Expenditures | | | Mill Rate (M/R) | Revenues | | | | | |
|--------------------------------|--------------------|-------------------------------------|-------------------------|--------------------|------------------|----------------------|------------------|----------|------------------|------------------|-------------------------|---------------------------------------|------------------|
| | Taxable | Grazing Lease and/or Converted fees | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | | Total | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Grazing lease and / or Converted fees | Total |
| Education Support Levy (ESL) | 59,253,370 | | 4,995,100 | 64,248,470 | 476,145 | 0 | 476,145 | 7.411 | 439,127 | | 37,019 | | 476,145 |
| School Division #35 | 189,545,260 | | 11,377,450 | 200,922,710 | 2,801,025 | 39 | 2,801,064 | 13.941 | 2,642,450 | | 158,613 | | 2,801,064 |
| Total Education Taxes | 248,798,630 | | 16,372,550 | 265,171,180 | 3,277,170 | 39 | 3,277,209 | | 3,081,577 | | 195,632 | | 3,277,209 |

Page 1

| Municipal Taxes: | Assessments | | | | Expenditures | | | Mill Rate Frt/PP | Revenues | | | | |
|------------------------------------|-------------|------------------|-------------------------|-------------|--------------|----------------------|---------|------------------|----------|------------------|-------------------------|------------------------------|---------|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total |
| Local Urban Districts | | | | | | | | | | | | | |
| L.U.D. | | | | | | | | | | | | | |
| Debenture Debt Charges | | | | | | | | | | | | | |
| Municipal Office (BL 15/2012) | 201,047,630 | | 11,377,450 | 212,425,080 | 112,937 | 73 | 113,010 | 0.532 | 106,957 | | 6,053 | | 113,010 |
| Wellness Centre (BL 08/2016) Mil | 200,962,610 | 54,171,430 | 10,436,570 | 265,570,610 | 260,629 | 161 | 260,790 | 0.982 | 197,345 | 53,196 | 10,249 | | 260,790 |
| Wellness Centre (BL 08/2016) PP | | | | | 107,693 | 0 | 107,693 | Per Parcel | 87,982 | 15,769 | 3,942 | | 107,693 |
| Firefighter Equipment (BL 21/2017) | 201,047,630 | | 11,377,450 | 212,425,080 | 16,997 | 209 | 17,206 | 0.081 | 16,285 | | 922 | | 17,206 |
| 12th+3rd Paving (BL 1/2019) Frt | | | | | 5,849 | 0 | 5,849 | Frontage | 5,406 | 443 | | | 5,849 |
| 13th+3rd Paving (BL 4/2026) Frt | | | | | 5,917 | 0 | 5,917 | Frontage | 5,917 | | | | 5,917 |
| Loader-Backhoe (BL 19/2020) | 201,047,630 | | 11,377,450 | 212,425,080 | 20,716 | 102 | 20,818 | 0.098 | 19,703 | | 1,115 | | 20,818 |
| Pool Repairs (14/2021) | 201,047,630 | | 11,377,450 | 212,425,080 | 66,511 | 190 | 66,701 | 0.314 | 63,129 | | 3,573 | | 66,701 |

| Special Assessment Levies | | | | | | | | | | | | | |
|----------------------------------|-------------|------------|------------|-------------|---------|------|---------|------------|---------|---------|--------|--|---------|
| Municipal Assessment | 201,047,630 | | 11,377,450 | 212,425,080 | 56,115 | 178 | 56,293 | 0.265 | 53,278 | | 3,015 | | 56,293 |
| Swan Lake Watershed District | 25,121,860 | | 967,000 | 26,088,860 | 13,698 | 25 | 13,723 | 0.526 | 13,214 | | 509 | | 13,723 |
| Special Services Levies | | | | | | | | | | | | | |
| Police Protection (BL 1/2026) | 200,962,610 | 54,171,430 | 10,436,570 | 265,570,610 | 800,410 | 20 | 800,430 | 3.014 | 605,701 | 163,273 | 31,456 | | 800,430 |
| Special services (BL 2/2026) | 200,962,610 | 54,171,430 | 10,436,570 | 265,570,610 | 898,000 | -106 | 897,894 | 3.381 | 679,455 | 183,154 | 35,286 | | 897,894 |
| Residential Waste (BL 3/2026) | 1,557 | | 43 | 1,600 | 440,000 | | 440,000 | Per Parcel | 428,175 | | 11,825 | | 440,000 |
| | | | | | | | | Frontage | | | | | |

| Deficit Recovery | | | | | | | | | | | | | |
|-------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|
| General | | | | | | | | | | | | | |
| Utility | | | | | | | | | | | | | |

| Reserve Funds | | | | | | | | | | | | | |
|---------------------------------------|-------------|--|------------|-------------|---------|-----|---------|-------|---------|--|--------|--|---------|
| Machinery replacement (01/1997) | 201,047,630 | | 11,377,450 | 212,425,080 | 200,000 | 104 | 200,104 | 0.942 | 189,387 | | 10,718 | | 200,104 |
| Road improvement (15/2021) | 201,047,630 | | 11,377,450 | 212,425,080 | 61,500 | 103 | 61,603 | 0.290 | 58,304 | | 3,299 | | 61,603 |
| Fire hall (10/2024) | 201,047,630 | | 11,377,450 | 212,425,080 | 5,000 | 98 | 5,098 | 0.024 | 4,825 | | 273 | | 5,098 |
| Employee benefits (09/1993) | 201,047,630 | | 11,377,450 | 212,425,080 | 5,000 | 98 | 5,098 | 0.024 | 4,825 | | 273 | | 5,098 |
| Tables and chairs (12/2020) | 201,047,630 | | 11,377,450 | 212,425,080 | 6,000 | 160 | 6,160 | 0.029 | 5,830 | | 330 | | 6,160 |
| Recreation facilities (04/2000) | 201,047,630 | | 11,377,450 | 212,425,080 | 50,000 | 132 | 50,132 | 0.236 | 47,447 | | 2,685 | | 50,132 |
| Landfill capital and closure (7/2021) | 201,047,630 | | 11,377,450 | 212,425,080 | 40,000 | 148 | 40,148 | 0.189 | 37,998 | | 2,150 | | 40,148 |
| Recreation equipment (11/2022) | 201,047,630 | | 11,377,450 | 212,425,080 | 50,000 | 132 | 50,132 | 0.236 | 47,447 | | 2,685 | | 50,132 |
| Grant (9/2023) | 201,047,630 | | 11,377,450 | 212,425,080 | 8,000 | 72 | 8,072 | 0.038 | 7,640 | | 432 | | 8,072 |

| General Municipal | | | | | | | | | | | | | |
|-----------------------------|-------------|--|------------|-------------|------------------|---------------|------------------|--------|------------------|----------------|----------------|------------------|------------------|
| At Large | 201,047,630 | | 11,377,450 | 212,425,080 | 2,639,082 | 40,023 | 2,679,105 | 12.612 | 2,535,613 | | 143,492 | | 2,679,105 |
| Business Tax, Fees | 5,894,000 | | 81,900 | 5,975,900 | 85,418 | | 85,418 | 1.33% | 78,390 | | 1,089 | 5,939 | 85,418 |
| Other Revenue and Transfers | | | | | 3,560,230 | | 3,560,230 | | | | | 3,560,230 | 3,560,230 |
| Total Municipal | | | | | 9,515,702 | 41,926 | 9,557,628 | | 5,300,254 | 415,835 | 275,371 | 3,566,169 | 9,557,628 |

| | | | | | | | | | | | | | |
|--|--|--|--|--|-------------------|---------------|-------------------|--|------------------|----------------|----------------|------------------|-------------------|
| Total (Education + Municipal) Taxes | | | | | 12,792,872 | 41,964 | 12,834,837 | | 8,381,831 | 415,835 | 471,003 | 3,566,169 | 12,834,837 |
|--|--|--|--|--|-------------------|---------------|-------------------|--|------------------|----------------|----------------|------------------|-------------------|

* Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1*

Page 1,9

Page 2

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

Town of Swan River

For the Year 2026

Part 1 - Grants in Lieu of Taxes

| Government or Agency | Assessment | | Mill Rate | Amount | Per Parcel | Total |
|---------------------------------|------------------|-----------|-----------|---------|------------|---------|
| | Farm/Residential | Other | | | | |
| Government Services #1080 | 5,760 | | 37.228 | 214 | 63 | 277 |
| Government Services #1080 | | 1,099,350 | 44.639 | 49,074 | 171 | 49,245 |
| Sustainable Dev. (Crown) #1121 | 320 | | 37.228 | 12 | 119 | 131 |
| Sustainable Dev. (Oper) #1126 | | 270,930 | 44.639 | 12,094 | 96 | 12,190 |
| Highways & Transport #1150 | | 811,060 | 44.639 | 36,205 | 1,346 | 37,551 |
| Swan Valley School Div #1160 | | 354,120 | 44.639 | 15,808 | | 15,808 |
| Manitoba Public Insurance #1270 | | 316,820 | 44.639 | 14,143 | 585 | 14,728 |
| Manitoba Housing #1300 | 6,376,270 | | 37.228 | 237,376 | 14,237 | 251,613 |
| Manitoba Hydro #1770 | | 554,070 | 44.639 | 24,733 | 254 | 24,987 |
| HMQ (Canada) #2700 Misc. | | 604,960 | 44.639 | 27,005 | 151 | 27,156 |
| Centra Gas Manitoba #705 | | 42,910 | 44.639 | 1,915 | 2 | 1,917 |
| Centra Gas Manitoba Inc. | | 940,880 | 37.262 | 35,059 | | 35,059 |
| MB Agricultural Services Corp | | | | 0 | 39 | 39 |
| MB Liquor Control Commission | | | | 0 | 302 | 302 |
| | | | | 0 | | 0 |
| | | | | 0 | | 0 |
| | | | | 0 | | 0 |
| | | | | 0 | | 0 |
| | | | | 0 | | 0 |

Total - Pages 1, 8

471,003

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|--|-----------------------------------|---------|
| Naturable Resources and Northern Development | Dutch Elm Disease | 2,380 |
| Justice | Urban Policing | 594,340 |
| Municipal Relations | Hometown Green Team | 5,000 |
| Justice | RCMP General Investigate Services | 198,750 |
| Justice | Community Safety and Wellbeing | 60,000 |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

Total - Page 2

860,470

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 1

0

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Total - Page 6

0

CAPITAL BUDGET

(current year)
Town of Swan River
For the Year 2026

Part 1 - CAPITAL EXPENDITURES

| Particulars of Expenditure | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|--|----------------------|-----------------------|-----------------------|-------------------|--------------------|
| Sidewalks | 50,000 | | | 50,000 | |
| Paving | 400,000 | | | 400,000 | |
| Aquatic Centre (\$235,000 grant) | 581,900 | 36,000 | | 545,900 | |
| Veterans Hall (\$59,500 grants) | 49,500 | | | 49,500 | |
| Arena construction (\$500,000 grant) | 500,000 | | | 500,000 | |
| Legion Park upgrades (\$263,100 grant) | 267,100 | 12,100 | | 255,000 | |
| Landfill design | 60,000 | | | 60,000 | |
| 4th St S public reserve (\$24,000 grant) | 6,000 | | | 6,000 | |
| Digital signs (\$50,000 grant) | 10,000 | 10,000 | | | |
| EMF 1000 | 29,960 | | | 29,960 | |
| Recreation equipment | 26,000 | 18,000 | | 8,000 | |
| Lagoon study (\$25,000 grant) | 25,000 | | | 25,000 | |
| Used bylaw vehicle | 60,000 | | | 60,000 | |
| Tandem dump truck | 240,000 | | | 240,000 | |
| Christmas lights | 35,000 | 35,000 | | | |
| Municipal office fence | 6,660 | 6,660 | | | |

2,347,120

TOTAL

117,760

Page 5

0

Page 6

2,229,360

Part 2

0

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Part 3

| Reserve Name and By-Law No. | General Fund Transfers | | Utility Fund Transfers | | Cash Resources |
|-------------------------------|------------------------|------------|------------------------|------------|------------------------------|
| | To Operating | To Capital | To Operating | To Capital | (Opening Balance in Reserve) |
| General Reserve 20/1983 | | | | | |
| Machinery Replace 1/1997 | | 240,000 | | | |
| Federal Gas Tax 2/2006 | | 325,000 | | | |
| Water and Sewer 25/1995 | | | | 189,960 | |
| Recreation Equipment 11/2022 | | | | | |
| Recreation Facilities 4/2000 | | 255,400 | | | |
| Lagoon Improvement 16/2021 | | | | 25,000 | |
| Landfill Capital/Close 7/2021 | | 60,000 | | | |
| Road Improvement 15/2021 | | 210,000 | | | |
| Tax Stabilization 8/2022 | | 916,000 | | | |
| Crime Prevention 17/2022 | 57,250 | | | | |
| Rental Tables/Chairs 12/2020 | | 8,000 | | | |

57,250

Page 2

2,014,400

Part 1

0

Page 6

214,960

Part 1

PART 3. BORROWING (Subject to Municipal Board Approval)

| PROPOSAL | TEMPORARY FINANCING | | | REPAYMENT | |
|----------------|---------------------|----------------|--------------|-----------|------|
| | Bank Loan | Operating Loan | Reserve Loan | Amount | Term |
| | | | | | |
| | | | | | |
| | | | | | |
| TOTAL - Part 1 | | | | | 0 |

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

(Chief Administrative Officer)

_____ 20__

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM
Town of Swan River**

| PURPOSE | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | | SOURCE OF FUNDS | | | | |
|--------------------------------------|---|----------------|----------------|---------------|------------------|-------------------|-----------------|------------------|------------------|------------------|--|
| | 2027 | 2028 | 2029 | 2030 | 2031 | Total | Operating | Reserves | Borrowing | Other | |
| Sidewalks | 25,000 | | | | | 25,000 | | 25,000 | | | |
| Roads and streets | 920,000 | 745,000 | | | | 1,665,000 | | 1,440,000 | 125,000 | 100,000 | |
| Loader | 175,000 | | | | | 175,000 | | 175,000 | | | |
| | | | | | | 0 | | | | | |
| Pool liner replacement | 300,000 | | | | | 300,000 | | | 300,000 | | |
| Pool repairs and accessibility | 28,500 | | | | | 28,500 | 6,500 | 12,000 | | 10,000 | |
| Recreation facilities hand dryers | 30,000 | | | | | 30,000 | | | | 30,000 | |
| Recreation security upgrades | 60,000 | | | | | 60,000 | | 60,000 | | | |
| Rental tables/chairs replacement | 8,000 | | | | | 8,000 | | 8,000 | | | |
| Recreation vehicles & equipment | 85,000 | 60,000 | | 65,000 | 200,000 | 410,000 | 40,000 | 370,000 | | | |
| | | | | | | 0 | | | | | |
| Landfill expansion | 660,000 | | | | | 660,000 | | 660,000 | | | |
| Landfill mechanical building | 190,000 | | | | | 190,000 | 190,000 | | | | |
| | | | | | | 0 | | | | | |
| Administration van | | 40,000 | | | | 40,000 | | 40,000 | | | |
| Administration ERP software | | | 75,000 | | | 75,000 | 75,000 | | | | |
| | | | | | | 0 | | | | | |
| Distribution line swabbing | | | 45,000 | | | 45,000 | 45,000 | | | | |
| 100 Block 2nd Ave S renewal | 450,000 | | | | | 450,000 | | | 450,000 | | |
| Lagoon EMF 1000 annual lease | 29,960 | 29,960 | 29,960 | 29,960 | 29,960 | 149,800 | | 149,800 | | | |
| Elm St Lift Station pump replacement | 65,000 | | | | | 65,000 | 65,000 | | | | |
| Lagoon construction | | | | | 7,000,000 | 7,000,000 | | 300,000 | 1,800,000 | 4,900,000 | |
| | | | | | | 0 | | | | | |
| | | | | | | 0 | | | | | |
| | | | | | | 0 | | | | | |
| TOTAL | 3,026,460 | 874,960 | 149,960 | 94,960 | 7,229,960 | 11,376,300 | 421,500 | 3,239,800 | 2,675,000 | 5,040,000 | |
| SOURCE OF FUNDS - ANNUAL | | | | | | | TOTAL | | | | |
| OPERATING | 301,500 | | 120,000 | | | 421,500 | | | | | |
| RESERVES | 1,834,960 | 749,960 | 29,960 | 94,960 | 529,960 | 3,239,800 | | | | | |
| BORROWING | 750,000 | 125,000 | | | 1,800,000 | 2,675,000 | | | | | |
| OTHER | 140,000 | | | | 4,900,000 | 5,040,000 | | | | | |
| TOTAL | 3,026,460 | 874,960 | 149,960 | 94,960 | 7,229,960 | 11,376,300 | | | | | |

| | |
|-----------------------|--|
| Departmental Use Only | <p align="center">Adopted by Resolution of Council</p> <p align="right">_____</p> <p align="right">(Head of Council)</p> <p align="center">_____ 20__</p> <p align="right">_____</p> <p align="right">(Chief Administrative Officer)</p> |
|-----------------------|--|