

# THE FINANCIAL PLAN

Town of Swan River

For the Year 2026

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure		
Utility of _____	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure		
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River



For the Year 2026

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	8,406,688	8,401,861	8,797,666	9,030,963
Total Grants in Lieu of Taxes - Page 8	448,895	447,806	471,003	471,000
Sub-total	8,855,583	8,849,667	9,268,668	9,501,963
School Requisitions (deduct) - Page 8	3,019,283	3,019,283	3,277,170	3,277,150
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	5,836,300	5,830,384	5,991,498	6,224,813
Other Revenue - Page 2	3,001,558	3,179,930	3,508,919	3,618,849
Transfers from Accumulated Surplus & Reserves - Page 2	115,716	20,716	57,250	0
<b>Total Municipal Revenue</b>	8,953,574	9,031,030	9,557,667	9,843,661

**EXPENDITURE**

General Government Services	1,006,643	961,571	1,082,315	1,043,915
Protective Services	2,306,480	1,635,316	2,448,752	2,514,257
Transportation Services	1,127,624	1,082,712	1,139,632	1,186,111
Environmental Health Services	1,165,130	1,139,328	1,191,170	1,212,000
Public Health and Welfare Services	233,589	201,554	237,489	237,889
Regional Planning and Development	50,200	43,500	51,250	55,450
Resource Conservation and Industrial Development	76,730	54,477	145,205	147,055
Recreation and Cultural Services	1,633,188	1,659,951	1,804,438	1,798,828
Fiscal Services	644,868	604,937	694,293	813,033
Transfers - Deficit Recovery - Page 9	0	0	0	0
- To Reserves - Page 5	667,158	1,605,720	721,158	793,158
<b>Total Basic Expenditure</b>	8,911,609	8,989,065	9,515,702	9,801,696
Allowance For Tax Assets - Page 8	41,965	41,965	41,964	41,965
<b>Total Municipal Expenditure</b>	8,953,574	9,031,030	9,557,667	9,843,661
Net Operating Surplus (Deficit)	0	0	0	0

Departmental Use Only	Adopted by Resolution of Council	 (Head of Council)
	APRIL 28 2020	 (Chief Administrative Officer)

**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

Town of Swan River

For the Year 2026

<b>Other Revenue</b>		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
0810	Taxes Added	50,000	11,865	80,000	80,000
0812	Accommodation Tax	60,000	0	60,000	120,000
0890	Tax Penalties	70,300	69,020	70,300	70,300
0820	Licenses - Animal	600	1,199	800	800
0820	- Business	9,000	13,100	10,000	10,000
0820	- Other <u>Raffle</u>	1,000	1,085	1,000	1,000
0815	<u>Cable Television</u>	6,200	5,556	5,600	5,600
0825	Permits - Building	10,000	17,574	12,000	12,000
0826	- Other <u>Occupancy</u>	350	864	350	350
0830	Fines	15,500	30,887	29,000	29,000
0840	Sales of Service - General Government	31,000	39,696	32,000	32,000
0841	- Protective	0	27,029	167,597	217,827
0842	- Transportation	55,600	65,839	55,600	55,300
0843	- Environmental Health	816,144	920,834	795,568	795,568
0844	- Public Health and Welfare	61,000	50,932	55,000	55,000
0845	- Regional Planning & Development	0	0	0	0
0846	- Resource Conservation & Industrial	0	0	0	0
0847	- Recreation and Culture	116,010	140,043	132,160	132,160
	- Other				
0860	Sales of Goods	4,650	7,542	5,900	5,900
0870	Rentals	264,995	306,639	283,295	283,295
	Trailer Park Rentals				
	Trailer Park Fees / Grazing Leases				
	Concessions and Franchises				
0880	Returns from Investments	20,000	4,747	20,000	20,000
	Development and Dedication Fees				
0910	Unconditional Grants - Municipal Operating	534,065	548,121	548,121	548,121
10-0910-0999	- Other <u>One Manitoba Growth</u>	0	37,403	0	0
	- Other _____				
0931	Conditional Grants - Federal Government	2,000	2,212	2,000	2,000
0912	- Federal - Gas Tax	235,658	225,158	235,658	235,658
0930	(Page 9) - Provincial Government	590,686	617,856	860,470	860,470
0932	- Municipal Government	0	0	0	0
	- Other _____				
	- Other _____				
0960	Other Income <u>Land and capital asset sales</u>	0	0	0	0
0950	<u>Supplier rebates, miscellaneous</u>	46,800	34,731	46,500	46,500
	_____				
	_____				
	_____				
	_____				
<b>Total Other Revenue - Page 1</b>		<b>3,001,558</b>	<b>3,179,930</b>	<b>3,508,919</b>	<b>3,618,849</b>
Transfers From					
	- Accumulated Surplus	0	0	0	0
	- Reserves (Page 13)	115,716	20,716	57,250	0
<b>Total Transfers - Page 1</b>		<b>115,716</b>	<b>20,716</b>	<b>57,250</b>	<b>0</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>		<b>3,117,274</b>	<b>3,200,646</b>	<b>3,566,169</b>	<b>3,618,849</b>

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2026

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>GENERAL GOVERNMENT SERVICES</b>					
1100	Legislative	205,850	169,682	215,350	219,750
1200	General Administrative				
1212	Chief Administrative Officer and Staff	528,965	514,127	580,250	591,750
1215	Office	229,150	172,520	241,100	195,400
1216	Legal	17,000	79,981	17,000	17,000
1217	Audit	10,000	9,181	10,000	10,000
1218	Assessment	55,678	55,678	56,115	56,115
1240	Taxation	8,500	8,368	8,500	8,500
1300	Other General Government				
1310	Elections	0	2,324	8,000	0
1320	Membership Fees and Town Vans	3,650	-1,817	1,100	1,300
1330	Damage Claims and Liability Insurance	40,000	37,445	45,000	46,200
1340	Intergovernmental Relations	0	0	0	0
1350	Grants - General	0	0	0	0
1360	Other General Government-Sundry	9,100	9,296	9,100	9,250
		0	0	0	0
		0	0	0	0
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>		<b>1,107,893</b>	<b>1,056,784</b>	<b>1,191,515</b>	<b>1,155,265</b>
1991	Recoveries (deduct) - Utility	77,250	71,646	83,150	84,800
1992	- Other	24,000	23,567	26,050	26,550
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>		<b>1,006,643</b>	<b>961,571</b>	<b>1,082,315</b>	<b>1,043,915</b>
<b>PROTECTIVE SERVICES</b>					
2100	Police	1,825,600	1,167,453	1,906,540	1,962,290
2200	Bylaw Enforcement	65,650	63,316	63,870	65,050
2300	Community Safety and Wellbeing	0	0	60,000	61,800
24??	Fire	286,927	272,882	282,124	290,115
2500	Emergency Measures				
2510	Emergency Measures Organization	9,150	8,114	11,250	11,450
2520	Flood Control	2,580	0	2,610	2,632
2530	Pandemic	0	0	0	0
2540	Ambulance Services	0	0	0	0
2550	Other	0	0	0	0
2600	Other Protection				
2621	Building Inspection	42,850	41,972	42,920	42,920
2622	Electrical Inspection	0	0	0	0
2623	Plumbing Inspection	0	0	0	0
2626	Other Safety Inspections	42,223	30,937	27,888	25,700
2630	License Inspection	0	0	0	0
2640	Animal and Pest Control	31,500	50,641	51,550	52,300
2650	Other - Traffic Services	0	0	0	0
	Other _____	0	0	0	0
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>		<b>2,306,480</b>	<b>1,635,316</b>	<b>2,448,752</b>	<b>2,514,257</b>
<b>TRANSPORTATION SERVICES</b>					
Road Transport					
31??	Administration and Engineering	128,575	108,163	135,265	140,720
Roads and Streets					
Unallocated Costs					
3210	- Wages and Benefits	1,225,300	1,182,558	1,223,550	1,247,900
3212	- Equipment	462,360	459,225	470,330	483,000
3211	- Workshop and Yard Operations	118,400	104,072	119,650	124,300
3220	- Labour Recovery	-1,142,450	-1,094,983	-1,188,200	-1,211,950
3221	- Equipment Recovery	-297,950	-282,562	-294,450	-300,350
3231	Road Maintenance	130,500	125,194	130,900	133,150
3232	Road Construction	35,750	43,743	35,750	60,900
<b>Transportation Services Sub-Total Forward to Page 4</b>		<b>660,485</b>	<b>645,410</b>	<b>632,795</b>	<b>677,670</b>

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2026

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		660,485	645,410	632,795	677,670
3233	Sidewalks	3,950	6,910	5,900	6,000
3238	Boulevards	11,050	9,480	9,300	9,500
3230	Tree Trimming	19,650	23,506	19,850	20,300
3234	Ditches and Road Drainage	19,150	8,213	19,250	19,700
3235	Storm Sewers	26,100	29,096	29,700	30,350
3236	Street Cleaning	25,800	19,968	25,400	26,000
3237	Snow and Ice Removal	163,200	157,963	190,150	205,900
3240	Bridges	0	0	0	0
3250	Street Lighting	97,000	71,517	97,000	78,300
3260	Traffic Services	32,250	38,429	36,350	37,300
3275	Other Road Transport	0	0	0	0
3290	Airport	61,981	65,212	66,681	67,331
3280	Other Transportation Services	7,008	7,008	7,256	7,760
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>1,127,624</b>	<b>1,082,712</b>	<b>1,139,632</b>	<b>1,186,111</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>					
Garbage and Waste Collection					
4327	Garbage Collection	414,130	409,169	414,770	422,350
4330	Nuisance Grounds	393,350	384,943	403,000	405,850
Other Environmental Health					
4347	Reduce, Reuse, Recycle	357,650	345,215	373,400	383,800
4350	Environmental Clean-up	0	0	0	0
	Other _____	0	0	0	0
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>1,165,130</b>	<b>1,139,328</b>	<b>1,191,170</b>	<b>1,212,000</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>					
Public Health					
5110	Health Unit	0	0	0	0
5160	Cemeteries	114,200	83,644	118,950	119,350
5186	Other: Cemetery Perpetual Care Fund	7,350	7,371	7,000	7,000
	_____	0	0	0	0
Medical Care					
5370	Medical Officer	64,784	64,784	64,784	64,784
5260	Other: Grants to Medical Organizations	0	0	0	0
Hospital Care					
	Hospital Care	0	0	0	0
	Other _____	0	0	0	0
Social Assistance					
5410	Employment and Training	0	0	0	0
5420	Social Assistance	43,755	43,755	43,755	43,755
5430	Other: Grants to Social Assistance Organizations	3,500	2,000	3,000	3,000
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b>		<b>233,589</b>	<b>201,554</b>	<b>237,489</b>	<b>237,889</b>
<b>REGIONAL PLANNING AND DEVELOPMENT</b>					
6100	Planning and Zoning	7,700	7,043	7,700	7,700
Community Development					
6220	General Land Assembly	0	0	0	0
6230	Urban Renewal	0	0	0	0
6240	Beautification and Land Rehabilitation	4,550	1,254	4,550	4,600
6241	Urban Area Weed Control	24,200	18,987	24,150	24,650
6242	Christmas Lights, Decorations, Flags	6,850	10,216	7,950	11,600
6243	Communities in Bloom	6,900	6,000	6,900	6,900
<b>TOTAL REGIONAL PLANNING AND DEVELOPMENT - TO PAGE 1</b>		<b>50,200</b>	<b>43,500</b>	<b>51,250</b>	<b>55,450</b>

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2026

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT</b>					
7100	Natural Resources	0	0	0	0
7120	Agriculture	0	0	0	0
7121	Destruction of Pests	0	0	0	0
7122	Protective Inspections	0	0	0	0
7123	Rural Area Weed Control	0	0	0	0
	Drainage of Land	0	0	0	0
7125	Veterinary Services	7,205	7,205	7,205	7,205
7124	Water Resources and Conservation	13,700	13,698	13,700	13,700
7200-5272	Regional Development	17,575	17,560	0	0
7300	Industrial Development	0	0	0	0
	Other Economic Development	0	0	0	0
7200-5271	Settlement and Immigration Services	4,000	4,000	4,000	4,000
7200-5261	Assistance for Housing and Commercial/Industrial Development	20,000	5,591	50,000	50,000
7400	Economic Development Officer	0	0	60,000	61,800
7410	Tourism	9,550	1,365	5,600	5,600
7420	Public Receptions	2,200	5,058	2,200	2,250
7700-5273	Town Promotion	2,500	0	2,500	2,500
		0	0	0	0
<b>TOTAL RESOURCE CONSERVATION &amp; INDUSTRIAL DEVELOPMENT - PG 1</b>		<b>76,730</b>	<b>54,477</b>	<b>145,205</b>	<b>147,055</b>

<b>RECREATION AND CULTURAL SERVICES</b>					
8110	Recreation Commission	0	0	0	0
8120	Community Centers and Halls	112,200	129,632	139,925	131,550
8130	Swimming Pools and Beaches	672,700	712,245	778,900	780,850
8140	Golf Courses	0	0	0	0
8150	Skating Rinks and Arenas	565,860	537,183	567,690	574,500
8187	Parks and Playgrounds	145,590	128,982	156,775	149,940
	Other Recreational Facilities	0	0	0	0
8190	Grants	0	0	0	0
8191	Programming	22,250	38,892	47,060	47,950
8240	Museums	4,000	4,000	4,000	4,000
8250	Libraries	102,538	102,538	102,538	102,538
8290	Other Cultural Facilities	350	162	350	350
8280	Canada Day Celebrations	7,700	6,317	7,200	7,150
		0	0	0	0
<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>		<b>1,633,188</b>	<b>1,659,951</b>	<b>1,804,438</b>	<b>1,798,828</b>

<b>FISCAL SERVICES</b>					
9111	L.U.D. of _____	0	0	0	0
932?	Transfer to Capital - Page 13	43,600	3,387	117,760	236,500
9330	Transfer to Utility - Page 6	0	0	0	0
9410	Debenture Debt Charges - Page 11	601,268	601,268	576,533	576,533
9420	Other Long-term debt charges -- Page 11	0	0	0	0
9430	Tax discount and short-term loan interest	0	281	0	0
9440	Other Debt Charges	0	0	0	0
	Other Fiscal Services	0	0	0	0
		0	0	0	0
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>		<b>644,868</b>	<b>604,937</b>	<b>694,293</b>	<b>813,033</b>

<b>TRANSFERS</b>					
9313-5537	General Reserve	0	0	0	0
	Specific-Purpose Reserves:				
9311-5510	Machinery Replacement	195,000	195,000	200,000	205,000
9311-5511	Road Improvement	61,500	61,500	61,500	61,500
9311-5512	Tax Stabilization	0	704,849	0	0
9311-5513	Crime Prevention	0	270,000	0	0
9311-5514	Accommodation Tax	60,000	0	60,000	120,000
9313-5531	Grants	8,000	8,000	8,000	8,000
9313-5532	Fire Hall	5,000	5,000	5,000	5,000
9313-5536	Federal Gas Tax	235,658	225,158	235,658	235,658
9313-5535	Recreation Facilities Major Repairs	45,000	79,213	50,000	55,000
9313-5533	Employee Benefits	5,000	5,000	5,000	5,000
9313-5534	Tables and Chairs	2,000	2,000	6,000	8,000
9313-5538	Landfill Capital and Closure	40,000	40,000	40,000	40,000
9313-5539	Recreation Equipment Replacement	10,000	10,000	50,000	50,000
<b>TOTAL TRANSFERS - TO PAGE 1</b>		<b>667,158</b>	<b>1,605,720</b>	<b>721,158</b>	<b>793,158</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

For the Year 2026

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
0300 Water Consumer Sales	575,000	572,806	575,000	575,000
0305 Sewer Service Charges	590,000	592,617	590,000	590,000
0310 Customer Service Charges	118,000	117,270	118,000	118,000
0320 Discounts, Refunds and Cancellations	-500	94	-500	-500
<b>Net Consumer Revenue - Sub Total</b>	<b>1,282,500</b>	<b>1,282,786</b>	<b>1,282,500</b>	<b>1,282,500</b>
0330 Penalties	3,000	2,848	3,000	3,000
0340 Hydrant Rentals	14,365	14,365	14,365	14,365
0350 Installation Service	1,400	4,552	1,400	1,400
0360 Connection Revenue	35,000	17,232	35,000	35,000
0365 Lagoon Dumping Fees	11,000	9,635	11,000	11,000
0370 Provincial Grants	0	0	0	0
0371 Federal Grants	0	0	0	0
038? Other Revenue	500	3,974	500	500
0390 Transfer from Revenue Fund - Page 5	0	0	0	0
0396 Transfer from Reserves - Utility - Page 13	0	0	0	0
0397 Transfer from Accumulated Surplus	0	0	0	0
<b>TOTAL REVENUE</b>	<b>1,347,765</b>	<b>1,335,392</b>	<b>1,347,765</b>	<b>1,347,765</b>

**EXPENDITURE**

0400 ADMINISTRATION				
0400 Administration	77,900	73,123	83,950	85,600
0402 Audit	3,210	3,638	3,210	3,210
0403 Memberships and Conventions	8,700	15,275	8,700	8,950
0404 Insurance	10,500	10,247	10,500	10,800
<b>TOTAL</b>	<b>100,310</b>	<b>102,283</b>	<b>106,360</b>	<b>108,560</b>
0410 WATER SUPPLY				
0411 Administration	46,300	45,322	50,800	51,800
0412 Customer Billings and Collections	51,450	18,064	51,500	26,650
0413 Purification and Treatment	197,050	218,582	200,500	190,300
0414 Water Purchases	0	0	0	0
0415 Service of Supply	26,950	20,215	26,750	27,500
0416 Transmissions and Distribution	121,950	120,194	147,750	150,500
0417 Other Water Supply Costs	19,150	48,881	29,300	30,100
0418 Connections	180,300	157,637	180,000	182,200
<b>TOTAL</b>	<b>643,150</b>	<b>628,894</b>	<b>686,600</b>	<b>659,050</b>
0420 SEWAGE COLLECTION AND DISPOSAL				
0421 Administration	46,300	45,322	50,800	51,800
0422 Sewage Collection System	22,950	18,387	22,900	23,450
0423 Sewage Lift Station	91,800	55,826	91,900	94,450
0424 Sewage Treatment and Disposal	88,500	52,909	88,450	90,900
0425 Other Sewage Collection and Disposal Costs	0	0	0	0
0426 Connections	0	0	0	0
<b>TOTAL</b>	<b>249,550</b>	<b>172,443</b>	<b>254,050</b>	<b>260,600</b>
0430 TRANSFER TO CAPITAL - Page 13	0	0	0	65,000
0450 DEBENTURE DEBT CHARGES - Page 12	264,585	264,585	193,359	193,350
TRANSFERS				
0470 Deficit Recovery, 2016 - Page 9	0	0	0	0
0441 Transfer to Utility Reserve	40,170	117,187	57,396	11,205
0442 Transfer to Lagoon Improvement Reserve	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>90,170</b>	<b>167,187</b>	<b>107,396</b>	<b>61,205</b>
<b>TOTAL EXPENDITURE</b>	<b>1,347,765</b>	<b>1,335,392</b>	<b>1,347,765</b>	<b>1,347,765</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CALCULATION OF TAX LEVIES**  
Town of Swan River  
For the Year 2026

	Assessments				Expenditures			Mill Rate (M/R)	Revenues					
	Taxable	Grazing Leases and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total	
<b>Education (Requisition) Taxes:</b>														
Education Support Levy (ESL)	59,253,370		4,995,100	64,248,470	476,145	0	476,145	7.411	439,127		37,019		476,145	
School Division #35	189,545,260		11,377,450	200,922,710	2,801,025	39	2,801,064	13.941	2,642,450		158,613		2,801,064	
<b>Total Education Taxes</b>	<b>248,798,630</b>		<b>16,372,550</b>	<b>265,171,180</b>	<b>3,277,170</b>	<b>39</b>	<b>3,277,209</b>		<b>3,081,577</b>		<b>195,632</b>		<b>3,277,209</b>	
Page 1														
	Assessments				Expenditures			Mill Rate Fr/PP	Revenues					
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers	Total	
<b>Municipal Taxes:</b>														
<b>Local Urban Districts</b>														
L.U.D.														
<b>Debtenture Debt Charges</b>														
Municipal Office (BL 15/2012)	201,047,630		11,377,450	212,425,080	112,937	73	113,010	0.532	106,957		6,053		113,010	
Wellness Centre (BL 08/2016) Mil	200,962,610	54,171,430	10,436,570	265,570,610	260,629	161	260,790	0.982	197,345	53,196	10,249		260,790	
Wellness Centre (BL 08/2016) PP					107,693	0	107,693	Per Parcel	87,982	15,769	3,942		107,693	
Firefighter Equipment (BL 21/2017)	201,047,630		11,377,450	212,425,080	16,997	209	17,206	0.081	16,285		922		17,206	
12th+3rd Paving (BL 1/2019) Frt					5,849	0	5,849	Frontage	5,406	443			5,849	
13th+3rd Paving (BL 4/2026) Frt					5,917	0	5,917	Frontage	5,917				5,917	
Loader-Backhoe (BL 19/2020)	201,047,630		11,377,450	212,425,080	20,716	102	20,818	0.098	19,703		1,115		20,818	
Pool Repairs (14/2021)	201,047,630		11,377,450	212,425,080	66,511	190	66,701	0.314	63,129		3,573		66,701	
<b>Special Assessment Levies</b>														
Municipal Assessment	201,047,630		11,377,450	212,425,080	56,115	178	56,293	0.265	53,278		3,015		56,293	
Swan Lake Watershed District	25,121,860		967,000	26,088,860	13,698	25	13,723	0.526	13,214		509		13,723	
<b>Special Services Levies</b>														
Police Protection (BL 1/2026)	200,962,610	54,171,430	10,436,570	265,570,610	800,410	20	800,430	3.014	605,701	163,273	31,456		800,430	
Special services (BL 2/2026)	200,962,610	54,171,430	10,436,570	265,570,610	898,000	-106	897,894	3.381	679,455	183,154	35,286		897,894	
Residential Waste (BL 3/2026)	1,557		43	1,600	440,000		440,000	Per Parcel	428,175		11,825		440,000	
								Frontage						
<b>Deficit Recovery</b>														
General														
Utility														
<b>Reserve Funds</b>														
Machinery replacement (01/1997)	201,047,630		11,377,450	212,425,080	200,000	104	200,104	0.942	189,387		10,718		200,104	
Road improvement (15/2021)	201,047,630		11,377,450	212,425,080	61,500	103	61,603	0.290	58,304		3,299		61,603	
Fire hail (10/2024)	201,047,630		11,377,450	212,425,080	5,000	98	5,098	0.024	4,825		273		5,098	
Employee benefits (09/1993)	201,047,630		11,377,450	212,425,080	5,000	98	5,098	0.024	4,825		273		5,098	
Tables and chairs (12/2020)	201,047,630		11,377,450	212,425,080	6,000	160	6,160	0.029	5,830		330		6,160	
Recreation facilities (04/2000)	201,047,630		11,377,450	212,425,080	50,000	132	50,132	0.236	47,447		2,685		50,132	
Landfill capital and closure (7/2021)	201,047,630		11,377,450	212,425,080	40,000	148	40,148	0.189	37,998		2,150		40,148	
Recreation equipment (11/2022)	201,047,630		11,377,450	212,425,080	50,000	132	50,132	0.236	47,447		2,685		50,132	
Grant (9/2023)	201,047,630		11,377,450	212,425,080	8,000	72	8,072	0.038	7,640		432		8,072	
<b>General Municipal</b>														
At Large	201,047,630		11,377,450	212,425,080	2,639,082	40,023	2,679,105	12.612	2,535,613		143,492		2,679,105	
Business Tax, Fees	5,894,000		81,900	5,975,900	85,418		85,418	1.33%	78,390		1,089	5,939	85,418	
Other Revenue and Transfers					3,560,230		3,560,230				3,560,230		3,560,230	
<b>Total Municipal</b>					<b>9,515,702</b>	<b>41,926</b>	<b>9,557,628</b>		<b>5,300,254</b>	<b>415,835</b>	<b>275,371</b>	<b>3,566,169</b>	<b>9,557,628</b>	
<b>Total (Education + Municipal) Taxes</b>					<b>12,792,872</b>	<b>41,964</b>	<b>12,834,837</b>		<b>8,381,831</b>	<b>415,835</b>	<b>471,003</b>	<b>3,566,169</b>	<b>12,834,837</b>	

\* Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1\*

Page 1,9

Page 2

**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

Town of Swan River

For the Year 2026

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Per Parcel	Total
	Farm/Residential	Other				
Government Services #1080	5,760		37.228	214	63	277
Government Services #1080		1,099,350	44.639	49,074	171	49,245
Sustainable Dev. (Crown) #1121	320		37.228	12	119	131
Sustainable Dev. (Oper) #1126		270,930	44.639	12,094	96	12,190
Highways & Transport #1150		811,060	44.639	36,205	1,346	37,551
Swan Valley School Div #1160		354,120	44.639	15,808		15,808
Manitoba Public Insurance #1270		316,820	44.639	14,143	585	14,728
Manitoba Housing #1300	6,376,270		37.228	237,376	14,237	251,613
Manitoba Hydro #1770		554,070	44.639	24,733	254	24,987
HMQ (Canada) #2700 Misc.		604,960	44.639	27,005	151	27,156
Centra Gas Manitoba #705		42,910	44.639	1,915	2	1,917
Centra Gas Manitoba Inc.		940,880	37.262	35,059		35,059
MB Agricultural Services Corp				0	39	39
MB Liquor Control Commission				0	302	302
				0		0
				0		0
				0		0
				0		0
				0		0

Total - Pages 1, 8 471,003

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Naturable Resources and Northern Development	Dutch Elm Disease	2,380
Justice	Urban Policing	594,340
Municipal Relations	Hometown Green Team	5,000
Justice	RCMP General Investigate Services	198,750
Justice	Community Safety and Wellbeing	60,000

Total - Page 2 860,470

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1 0

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6 0





**CAPITAL BUDGET**  
(current year)  
Town of Swan River  
For the Year 2026

**Part 1 - CAPITAL EXPENDITURES**



Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
Sidewalks	50,000			50,000	
Paving	400,000			400,000	
Aquatic Centre (\$235,000 grant)	581,900	36,000		545,900	
Veterans Hall (\$59,500 grants)	49,500			49,500	
Arena construction (\$500,000 grant)	500,000			500,000	
Legion Park upgrades (\$263,100 grant)	267,100	12,100		255,000	
Landfill design	60,000			60,000	
4th St S public reserve (\$24,000 grant)	6,000			6,000	
Digital signs (\$50,000 grant)	10,000	10,000			
EMF 1000	29,960			29,960	
Recreation equipment	26,000	18,000		8,000	
Lagoon study (\$25,000 grant)	25,000			25,000	
Used bylaw vehicle	60,000			60,000	
Tandem dump truck	240,000			240,000	
Christmas lights	35,000	35,000			
Municipal office fence	6,660	6,660			
	2,347,120				
<b>TOTAL</b>		117,760			
		Page 5	0		
			Page 6	2,229,360	
				Part 2	0

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	To Operating	To Capital	(Opening Balance in Reserve)
General Reserve	20/1983				
Machinery Replace	1/1997		240,000		
Federal Gas Tax	2/2006		325,000		
Water and Sewer	25/1995			189,960	
Recreation Equipmen	11/2022				
Recreation Facilities	4/2000		255,400		
Lagoon Improvement	16/2021			25,000	
Landfill Capital/Close	7/2021		60,000		
Road Improvement	15/2021		210,000		
Tax Stabilization	8/2022		916,000		
Crime Prevention	17/2022	57,250			
Rental Tables/Chairs	12/2020		8,000		
		57,250			
	Page 2	2,014,400			
		Part 1	0		
			Page 6	214,960	
				Part 1	

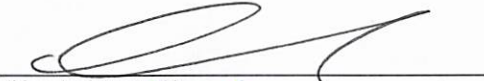
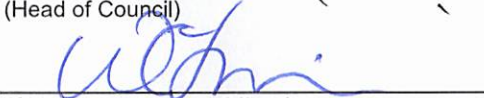
**PART 3. BORROWING (Subject to Municipal Board Approval)**

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
<b>TOTAL - Part 1</b>				0	

Departmental Use Only	Adopted by Resolution of Council	
	 (Head of Council)	
	 (Chief Administrative Officer)	
	APRIL 29 2026	

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
Town of Swan River**

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS				
	2027	2028	2029	2030	2031	Total	Operating	Reserves	Borrowing	Other	
Sidewalks	25,000					25,000		25,000			
Roads and streets	920,000	745,000				1,665,000		1,440,000	125,000	100,000	
Loader	175,000					175,000		175,000			
						0					
Pool liner replacement	300,000					300,000			300,000		
Pool repairs and accessibility	28,500					28,500	6,500	12,000		10,000	
Recreation facilities hand dryers	30,000					30,000				30,000	
Recreation security upgrades	60,000					60,000		60,000			
Rental tables/chairs replacement	8,000					8,000		8,000			
Recreation vehicles & equipment	85,000	60,000		65,000	200,000	410,000	40,000	370,000			
						0					
Landfill expansion	660,000					660,000		660,000			
Landfill mechanical building	190,000					190,000	190,000				
						0					
Administration van		40,000				40,000		40,000			
Administration ERP software			75,000			75,000	75,000				
						0					
Distribution line swabbing			45,000			45,000	45,000				
100 Block 2nd Ave S renewal	450,000					450,000			450,000		
Lagoon EMF 1000 annual lease	29,960	29,960	29,960	29,960	29,960	149,800		149,800			
Elm St Lift Station pump replacement	65,000					65,000	65,000				
Lagoon construction					7,000,000	7,000,000		300,000	1,800,000	4,900,000	
						0					
						0					
						0					
<b>TOTAL</b>	<b>3,026,460</b>	<b>874,960</b>	<b>149,960</b>	<b>94,960</b>	<b>7,229,960</b>	<b>11,376,300</b>	<b>421,500</b>	<b>3,239,800</b>	<b>2,675,000</b>	<b>5,040,000</b>	
<b>SOURCE OF FUNDS - ANNUAL</b>	<b>TOTAL</b>										
OPERATING	301,500		120,000			421,500					
RESERVES	1,834,960	749,960	29,960	94,960	529,960	3,239,800					
BORROWING	750,000	125,000			1,800,000	2,675,000					
OTHER	140,000				4,900,000	5,040,000					
<b>TOTAL</b>	<b>3,026,460</b>	<b>874,960</b>	<b>149,960</b>	<b>94,960</b>	<b>7,229,960</b>	<b>11,376,300</b>					

Departmental Use Only	<p align="center">Adopted by Resolution of Council</p> <p align="center"><i>APRIL 28</i> 20<i>26</i></p> <p align="right">             (Head of Council)         </p> <p align="right">             (Chief Administrative Officer)         </p>
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