

THE TOWN OF SWAN RIVER

BY-LAW No. 11/2024

BEING a By-law of The Town of Swan River setting the rate of taxes for 2024.

WHEREAS Section 304 of The Municipal Act requires that no later than May 15th of each year, after adopting the operating budget for the year, a council must by by-law:

- (a) set a rate or rates of tax sufficient to raise
  - i) the revenue to be raised by property taxes as set out in the operating budget, and
  - ii) the revenue to be raised in the year to pay for a local improvement or special service and pay the requisitions payable by the municipality;
- (b) impose taxes
  - i) in accordance with the tax rate or rates set under clause (a) on the portioned value of each assessable property in the municipality that is liable under *The Municipal Assessment Act* to that tax, and
  - ii) where the tax is in respect of a local improvement or special service, in accordance with the local improvement or special services by-law; and
  - iii) set a due date for payment of the taxes.

AND WHEREAS The Town of Swan River has made estimates and adopted a Financial Plan of all sums required by the corporation for the year 2024 attached hereto as Schedule "A" and forms part of this By-Law:

AND WHEREAS it is necessary to levy a rate or rates of so much on the dollar upon the assessed value of all rateable property liable therefor in the municipality as the Council deems sufficient to raise the sums required for the lawful purposes of the corporation as shown by the said estimates;

AND WHEREAS the assessed value of the whole rateable property with The Town of Swan River according to the latest revised assessment roll is \$199,477,250;

AND WHEREAS the assessed value of the rateable business properties within The Town of Swan River according to the latest business assessment roll is \$5,928,300 plus business fees of \$5,989;

AND WHEREAS it is necessary to fix the rates of taxation for the purpose aforesaid and the time for the payment of all rates and taxes so fixed and levied;

NOW THEREFORE, the Council of The Town of Swan River, in open Council assembled, enacts as follows:

1. That the following respective rates of so much on the dollar be and hereby are levied for the year 2024 upon the assessed value of all the rateable property in the municipality respectively liable therefor according to the latest revised assessment roll of general and personal property thereof, to raise sums required for the purposes of the corporation, which said rates, assessed values and sums required are set out in The Financial Plan for 2024:
  - (a) Education Support Levy rate of 8.128 mills on the dollar on other assessment, levied under Section 184 of The Public Schools Act;

- (b) The special rate of 12.168 mills for Swan Valley School Division under Section 188 of The Public Schools Act;
- (c) A general rate of 0.282 mills on the dollar on all taxable property in the Town to pay the cost of assessment as apportioned by the Minister of Municipal Relations;
- (d) A special mill rate of 0.530 mills on the dollar of all taxable land in the Town to pay the cost of the Swan Lake Watershed District as prescribed by The Watershed Districts Act;
- (e) A general rate of 0.992 mills on the dollar on all taxable property in the Town to provide for the requirement of the Machinery Replacement Reserve established under By-law No. 1/97 in accordance with the provisions of Section 168 of The Municipal Act;
- (f) A general rate of 0.309 mills on the dollar on all taxable property in the Town to provide for the requirement of the Road Improvement Reserve established under By-law No. 15/2021 in accordance with the provisions of Section 168 of The Municipal Act;
- (g) A general rate of 0.026 mills on the dollar on all taxable property in the Town to provide for the requirement of the Fire Hall Reserve established under By-law No. 10/2024 in accordance with the provisions of Section 168 of The Municipal Act.
- (h) A general rate of 0.026 mills on the dollar on all taxable property in the Town to provide for the requirement of the Employee Benefits Reserve established under By-Law no. 9/93 in accordance with the provisions of Section 168 of The Municipal Act.
- (i) A general rate of 0.011 mills on the dollar on all taxable property in the Town to provide for the Reserve for Replacement of Rental Tables and Chairs established under By-Law no. 12/2020 in accordance with the provisions of Section 168 of The Municipal Act.
- (j) A general rate of 0.226 mills on the dollar on all taxable property in the Town to provide for the requirement of the Recreation Facilities Reserve established under By-law No. 4/2000 in accordance with the provisions of Section 168 of The Municipal Act.
- (k) A general rate of 0.051 mills on the dollar on all taxable property in the Town to provide for the requirement of the Landfill Capital and Closure Reserve established under By-law No. 7/2021 in accordance with the provisions of Section 168 of The Municipal Act.
- (l) A general rate of 0.051 mills on the dollar on all taxable property in the Town to provide for the requirement of the Recreation Equipment Replacement Reserve established under By-law No. 11/2022 in accordance with the provisions of Section 168 of The Municipal Act.
- (m) A general rate of 0.041 mills on the dollar on all taxable property in the Town to provide for the requirement of the Grant Reserve established under By-law No. 9/2023 in accordance with the provisions of Section 168 of The Municipal Act.

- (n) A general rate of 11.551 mills on the dollar on all taxable property in the Town to pay for the general municipal expenditures of the corporation;
- (o) A special mill rate of 3.583 mills on the dollar on all the property in Special Service Plan No. 1-2024 for police protection as a Special Service Tax authorized by By-law No. 7/2024;
- (p) A special mill rate of 3.604 mills on the dollar on all the property in Special Service Plan No. 2-2024 for fire protection, street lighting, street cleaning, sidewalks and boulevards, ditches and drainage, recruitment/retention of medical professionals, snow removal and dust control, road maintenance and reconstruction, and emergency measures as a Special Service Tax authorized by By-law No. 8/2024;
- (q) A special per parcel rate of \$255.60 per dwelling unit on all the property in Special Service Plan No. 3-2024 for the collection of residential waste and recycling material as a Special Service Tax authorized by By-law No. 9/2024;
- (r) A special mill rate of 0.567 mills on the dollar on all taxable property within the Town to provide for the annual payment of the debenture for the municipal office authorized under By-law No. 15/2012;
- (s) A special mill rate of 1.083 mills on the dollar on all taxable, including otherwise exempt, property within the Town to provide for the annual payment of the debenture for the Richardson Recreation and Wellness Centre authorized under By-law No. 8/2016;
- (t) A special per parcel rate of \$59.73 on all property listed in Schedule "C" to provide for the annual payment of the debenture for the Richardson Recreation and Wellness Centre authorized under By-Law No. 8/2016;
- (u) A special mill rate of 0.086 mills on the dollar on all taxable property within the Town to provide for the annual payment of the debenture for fire fighter equipment authorized under By-law No. 21/2017;
- (v) A special frontage rate of 7.036 per frontage foot and a special flankage rate of 1.768 per flankage foot on all the property in Local Improvement Plan No. 1-2018 to provide for the annual payment of the debenture for the Local Improvement on 12<sup>th</sup> Avenue and 3<sup>rd</sup> Street South authorized by By-law No. 1/2019.
- (w) A special mill rate of 0.329 mills on the dollar on all taxable property within the Town to provide for the annual payment of the debenture for the arena floor borrowing authorized under By-law No. 9/2019;
- (x) A special mill rate of 0.050 mills on the dollar on all taxable property within the Town to provide for the annual payment of the debenture for the incident command vehicle authorized under By-law No. 18/2020;
- (y) A special mill rate of 0.104 mills on the dollar on all taxable property within the Town to provide for the annual payment of the debenture for the loader-backhoe authorized under By-law No. 19/2020; and


- (z) A special mill rate of 0.334 mills on the dollar on all taxable property within the Town to provide for the annual payment of the debenture for the repair and renovation of the Richardson Recreation and Wellness Centre authorized under By-law No. 14/2021;
2. That a business rate of 1.33% on the dollar be and is hereby levied for the year 2024 on all taxable property according to the latest revised business assessment roll of the Town, in accordance with the provisions of Section 306(1) of The Municipal Act.
3. (a) That all taxes and rates imposed and levied in The Town of Swan River for the year 2024 shall be deemed to have been imposed and to be due and payable on the 31<sup>st</sup> day of July, A.D. 2024.
- (b) That on all taxes remaining unpaid after the 31<sup>st</sup> day of July, A.D. 2024, there shall be added, on the first day of August and on the first day of each succeeding month thereafter, a penalty of 1 1/4% per month, until such taxes are paid.

DONE AND PASSED IN COUNCIL assembled at the Council Chambers of The Town of Swan River, at Swan River, in the Province of Manitoba, this 14th day of May, A.D. 2024.

READ A FIRST TIME this 7<sup>th</sup> day of May, A.D. 2024.

READ A SECOND TIME this 14th day of May, A.D. 2024.

READ A THIRD TIME AND PASSED this 14th day of May, A.D. 2024.



---

Mayor



---

Chief Administrative Officer

# THE FINANCIAL PLAN

Town of Swan River

For the Year 2024

|  | ATTACHED                            | NOT<br>APPLICABLE                   |
|--|-------------------------------------|-------------------------------------|
| Page 1 General Operating Fund - Budgeted Revenue and Expenditure     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 2 General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 3 General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 4 General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 5 General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure     |                                     |                                     |
| Utility of _____   | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Utility of _____   | <input type="checkbox"/>            | <input type="checkbox"/>            |
| Utility of _____   | <input type="checkbox"/>            | <input type="checkbox"/>            |
| Page 7 Local Urban District - Budgeted Revenue and Expenditure       |                                     |                                     |
| L.U.D. of _____  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| L.U.D. of _____  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| L.U.D. of _____  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| Page 8 Calculation of Tax Levies                                     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 9 Sundry Revenue and Expenditure Analysis                       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 10 Rural Area and General Municipal Requirements                | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 11 General Operating Fund - Debenture Debt Charges              | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 12 Utility Operating Fund - Debenture Debt Charges              | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 13 Capital Budget (Current Year)                                | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 14 Capital Expenditure Program (Subsequent Five Years)          | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River


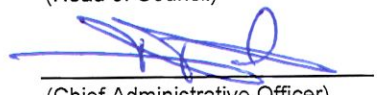
For the Year 2024

**REVENUE**

|  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| Total Tax Levy - Page 8                                | 7,646,171             | 7,646,172           | 7,957,623             | 8,503,112             |
| Total Grants in Lieu of Taxes - Page 8                 | 410,305               | 410,306             | 421,226               | 421,250               |
| Sub-total  | 8,056,477             | 8,056,478           | 8,378,849             | 8,924,362             |
| School Requisitions (deduct) - Page 8                  | 2,657,386             | 2,657,386           | 2,787,356             | 2,787,350             |
| <b>Municipal Taxes and Grants in Lieu of Taxes</b>     | 5,399,091             | 5,399,092           | 5,591,493             | 6,137,012             |
| Other Revenue - Page 2                                 | 2,935,221             | 3,494,319           | 2,882,898             | 2,990,798             |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 20,716                | 75,716              | 238,365               | 20,716                |
| <b>Total Municipal Revenue</b>                         | 8,355,028             | 8,969,127           | 8,712,756             | 9,148,526             |

**EXPENDITURE**

|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| General Government Services                      | 847,450   | 838,787   | 900,450   | 925,750   |
| Protective Services                              | 1,896,744 | 1,832,370 | 2,222,803 | 2,332,335 |
| Transportation Services                          | 965,465   | 950,133   | 1,123,583 | 1,199,073 |
| Environmental Health Services                    | 1,274,130 | 1,371,071 | 1,197,830 | 1,235,200 |
| Public Health and Welfare Services               | 192,684   | 197,710   | 195,239   | 197,989   |
| Regional Planning and Development                | 52,950    | 44,603    | 43,738    | 48,450    |
| Resource Conservation and Industrial Development | 82,450    | 38,161    | 76,730    | 76,930    |
| Recreation and Cultural Services                 | 1,514,992 | 1,548,226 | 1,603,192 | 1,606,338 |
| Fiscal Services                                  | 763,756   | 727,407   | 726,756   | 764,204   |
| Transfers - Deficit Recovery - Page 9            | 0         | 0         | 0         | 0         |
| - To Reserves - Page 5                           | 622,100   | 1,278,351 | 579,950   | 619,950   |
| <b>Total Basic Expenditure</b>                   | 8,212,720 | 8,826,820 | 8,670,270 | 9,006,219 |
| Allowance For Tax Assets - Page 8                | 142,307   | 142,307   | 42,486    | 142,307   |
| <b>Total Municipal Expenditure</b>               | 8,355,028 | 8,969,127 | 8,712,756 | 9,148,526 |
| Net Operating Surplus (Deficit)                  | 0         | 0         | 0         | 0         |

|                       |  |            |
|-----------------------|--|------------|
| Departmental Use Only | Adopted by Resolution of Council<br><br><div style="text-align: center;"> <br/>                     _____<br/>                     (Head of Council)                 </div> <div style="text-align: center; margin-top: 20px;"> <br/>                     _____<br/>                     (Chief Administrative Officer)                 </div> | May 7 2024 |
|-----------------------|--|------------|

**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

Town of Swan River

For the Year 2024

|   |  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|---|--|-----------------------|---------------------|-----------------------|-----------------------|
| <b>Other Revenue</b>                              |  |                       |                     |                       |                       |
| 0810  | Taxes Added                                | 20,000                | 65,842              | 20,000                | 20,000                |
| 0812  | Taxes Added                                | 0                     | 0                   | 0                     | 120,000               |
| 0890  | Tax Penalties                              | 50,300                | 84,016              | 60,300                | 60,300                |
| 0820  | Licenses - Animal                          | 1,000                 | 685                 | 1,000                 | 1,000                 |
| 0820  | - Business                                 | 6,000                 | 13,150              | 7,000                 | 7,000                 |
| 0820  | - Other Raffle                             | 150                   | 1,150               | 500                   | 500                   |
| 0815  | Cable Television                           | 6,181                 | 6,188               | 6,200                 | 6,200                 |
| 0825  | Permits - Building                         | 15,000                | 9,373               | 15,000                | 15,000                |
| 0826  | - Other Occupancy                          | 350                   | 520                 | 350                   | 350                   |
| 0830  | Fines                                      | 8,500                 | 17,617              | 8,500                 | 8,500                 |
| 0840  | Sales of Service - General Government      | 31,000                | 31,374              | 24,500                | 24,500                |
| 0841  | - Protective                               | 109,000               | 135,791             | 0                     | 0                     |
| 0842  | - Transportation                           | 38,800                | 45,560              | 41,400                | 42,300                |
| 0843  | - Environmental Health                     | 942,640               | 1,004,464           | 855,963               | 855,963               |
| 0844  | - Public Health and Welfare                | 43,000                | 73,991              | 51,000                | 51,000                |
| 0845  | - Regional Planning & Development          | 0                     | 0                   | 0                     | 0                     |
| 0846  | - Resource Conservation & Industrial       | 0                     | 0                   | 0                     | 0                     |
| 0847  | - Recreation and Culture                   | 258,150               | 288,468             | 118,910               | 118,910               |
|   | - Other                                    |                       |                     |                       |                       |
| 0860  | Sales of Goods                             | 2,050                 | 5,036               | 4,650                 | 4,650                 |
| 0870  | Rentals                                    | 153,420               | 261,021             | 268,845               | 258,845               |
|   | Trailer Park Rentals                       |                       |                     |                       |                       |
|   | Trailer Park Fees / Grazing Leases         |                       |                     |                       |                       |
|   | Concessions and Franchises                 |                       |                     |                       |                       |
| 0880  | Returns from Investments                   | 2,000                 | 36,239              | 2,000                 | 2,000                 |
|   | Development and Dedication Fees            |                       |                     |                       |                       |
| 0910  | Unconditional Grants - Municipal Operating | 524,680               | 524,681             | 524,680               | 524,680               |
| 10-0910-0999                                      | - Other                                    | 0                     | 0                   | 0                     | 0                     |
|   | - Other                                    |                       |                     |                       |                       |
| 0931  | Conditional Grants - Federal Government    | 1,200                 | 1,920               | 2,000                 | 2,000                 |
| 0912  | - Federal - Gas Tax                        | 225,800               | 235,658             | 235,650               | 235,650               |
| 0930  | (Page 9) - Provincial Government           | 465,700               | 604,324             | 589,650               | 589,650               |
| 0932  | - Municipal Government                     | 0                     | 0                   | 0                     | 0                     |
|   | - Other                                    |                       |                     |                       |                       |
|   | - Other                                    |                       |                     |                       |                       |
| 0960  | Other Income Land and capital asset sales  | 0                     | 0                   | 0                     | 0                     |
| 0950  | Supplier rebates, miscellaneous            | 30,300                | 47,250              | 44,800                | 41,800                |
|   |  |                       |                     |                       |                       |
|   |  |                       |                     |                       |                       |
|   |  |                       |                     |                       |                       |
| <b>Total Other Revenue - Page 1</b>               |  | <b>2,935,221</b>      | <b>3,494,319</b>    | <b>2,882,898</b>      | <b>2,990,798</b>      |
| Transfers From                                    |  |                       |                     |                       |                       |
|   | - Accumulated Surplus                      | 0                     | 0                   | 0                     | 0                     |
|   | - Reserves (Page 13)                       | 20,716                | 75,716              | 238,365               | 20,716                |
| <b>Total Transfers - Page 1</b>                   |  | <b>20,716</b>         | <b>75,716</b>       | <b>238,365</b>        | <b>20,716</b>         |
| <b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b> |  | <b>2,955,937</b>      | <b>3,570,035</b>    | <b>3,121,263</b>      | <b>3,011,514</b>      |

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2024

| GENERAL GOVERNMENT SERVICES                         |  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|---|--|-----------------------|---------------------|-----------------------|-----------------------|
| 1100  | Legislative                            | 143,650               | 164,644             | 198,650               | 203,850               |
| 1200  | General Administrative                 |                       |                     |                       |                       |
| 1212  | Chief Administrative Officer and Staff | 508,000               | 505,678             | 504,250               | 522,650               |
| 1215  | Office                                 | 142,400               | 133,568             | 152,400               | 154,000               |
| 1216  | Legal                                  | 17,000                | 6,787               | 17,000                | 17,000                |
| 1217  | Audit                                  | 8,500                 | 9,742               | 8,500                 | 8,500                 |
| 1218  | Assessment                             | 56,250                | 55,825              | 56,250                | 56,250                |
| 1240  | Taxation                               | 8,500                 | 7,919               | 8,500                 | 8,500                 |
| 1300  | Other General Government               |                       |                     |                       |                       |
| 1310  | Elections                              | 0                     | 0                   | 0                     | 0                     |
| 1320  | Membership Fees and Town Vans          | 4,400                 | 1,357               | 2,900                 | 3,350                 |
| 1330  | Damage Claims and Liability Insurance  | 37,000                | 33,967              | 36,000                | 38,100                |
| 1340  | Intergovernmental Relations            | 0                     | 0                   | 0                     | 0                     |
| 1350  | Grants - General                       | 0                     | 1,105               | 0                     | 0                     |
| 1360  | Other General Government-Sundry        | 9,900                 | 8,791               | 8,100                 | 8,400                 |
| 1370  | Past-Service Pension Payments          | 0                     | 0                   | 0                     | 0                     |
| 1380  | Unallocated Employee Benefits          | 0                     | 0                   | 0                     | 0                     |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES               |  | 935,600               | 929,383             | 992,550               | 1,020,600             |
| 1991  | Recoveries (deduct) - Utility          | 66,950                | 69,216              | 70,050                | 72,150                |
| 1992  | - Other                                | 21,200                | 21,380              | 22,050                | 22,700                |
| TOTAL GOVERNMENT SERVICES - TO PAGE 1               |  | 847,450               | 838,787             | 900,450               | 925,750               |
| PROTECTIVE SERVICES                                 |  |                       |                     |                       |                       |
| 2100  | Police                                 | 1,418,750             | 1,395,384           | 1,731,550             | 1,831,550             |
| 2200  | Bylaw Enforcement                      | 40,500                | 38,637              | 45,400                | 47,100                |
| 24??  | Fire                                   | 338,346               | 304,836             | 349,915               | 358,565               |
| 2500  | Emergency Measures                     |                       |                     |                       |                       |
| 2510  | Emergency Measures Organization        | 8,850                 | 7,246               | 9,300                 | 9,550                 |
| 2520  | Flood Control                          | 2,520                 | 0                   | 2,580                 | 2,662                 |
| 2530  | Pandemic                               | 1,000                 | 0                   | 0                     | 0                     |
| 2540  | Ambulance Services                     | 0                     | 0                   | 0                     | 0                     |
| 2550  | Other                                  | 0                     | 0                   | 0                     | 0                     |
| 2600  | Other Protection                       |                       |                     |                       |                       |
| 2621  | Building Inspection                    | 40,850                | 39,907              | 40,850                | 40,850                |
| 2622  | Electrical Inspection                  | 0                     | 0                   | 0                     | 0                     |
| 2623  | Plumbing Inspection                    | 0                     | 0                   | 0                     | 0                     |
| 2626  | Other Safety Inspections               | 28,428                | 39,080              | 29,308                | 27,908                |
| 2630  | License Inspection                     | 0                     | 0                   | 0                     | 0                     |
| 2640  | Animal and Pest Control                | 17,500                | 7,278               | 13,900                | 14,150                |
| 2650  | Other - Traffic Services               | 0                     | 0                   | 0                     | 0                     |
|   | Other _____                            | 0                     | 0                   | 0                     | 0                     |
| TOTAL PROTECTIVE SERVICES - TO PAGE 1               |  | 1,896,744             | 1,832,370           | 2,222,803             | 2,332,335             |
| TRANSPORTATION SERVICES                             |  |                       |                     |                       |                       |
| Road Transport                                      |  |                       |                     |                       |                       |
| 31??  | Administration and Engineering         | 132,075               | 121,170             | 134,555               | 139,555               |
| Roads and Streets                                   |  |                       |                     |                       |                       |
| Unallocated Costs                                   |  |                       |                     |                       |                       |
| 3210  | - Wages and Benefits                   | 982,575               | 1,017,281           | 1,144,700             | 1,179,100             |
| 3212  | - Equipment                            | 330,770               | 434,610             | 449,940               | 473,950               |
| 3211  | - Workshop and Yard Operations         | 142,500               | 126,143             | 145,900               | 149,500               |
| 3220  | - Labour Recovery                      | -972,900              | -975,351            | -1,033,550            | -1,064,550            |
| 3221  | - Equipment Recovery                   | -336,300              | -252,096            | -335,450              | -345,500              |
| 3231  | Road Maintenance                       | 102,770               | 59,116              | 106,950               | 110,050               |
| 3232  | Road Construction                      | 60,550                | 7,939               | 35,750                | 60,950                |
| Transportation Services Sub-Total Forward to Page 4 |  | 442,040               | 538,812             | 648,795               | 703,055               |



**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2024

|   |  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|---|--|-----------------------|---------------------|-----------------------|-----------------------|
| Transportation Services Sub-Total Forward from Page 3       |  | 442,040               | 538,812             | 648,795               | 703,055               |
| 3233  | Sidewalks  | 11,000                | 6,156               | 11,300                | 11,800                |
| 3238  | Boulevards                                       | 8,450                 | 10,239              | 8,800                 | 9,200                 |
| 3230  | Tree Trimming                                    | 19,900                | 10,932              | 14,000                | 15,400                |
| 3234  | Ditches and Road Drainage                        | 19,300                | 6,509               | 20,000                | 20,800                |
| 3235  | Storm Sewers                                     | 23,550                | 27,665              | 28,350                | 29,550                |
| 3236  | Street Cleaning                                  | 21,550                | 23,074              | 22,350                | 23,250                |
| 3237  | Snow and Ice Removal                             | 231,550               | 148,563             | 192,800               | 201,000               |
| 3240  | Bridges  | 0                     | 0                   | 0                     | 0                     |
| 3250  | Street Lighting                                  | 76,000                | 78,035              | 76,000                | 80,550                |
| 3260  | Traffic Services                                 | 32,050                | 26,661              | 30,850                | 32,650                |
| 3275  | Other Road Transport                             | 0                     | 0                   | 0                     | 0                     |
| 3290  | Airport  | 73,650                | 67,061              | 57,370                | 58,170                |
| 3280  | Other Transportation Services                    | 6,425                 | 6,425               | 12,968                | 13,648                |
| <b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>            |  | <b>965,465</b>        | <b>950,133</b>      | <b>1,123,583</b>      | <b>1,199,073</b>      |
| <b>ENVIRONMENTAL HEALTH SERVICES</b>                        |  |                       |                     |                       |                       |
| Garbage and Waste Collection                                |  |                       |                     |                       |                       |
| 432?  | Garbage Collection                               | 390,830               | 372,479             | 402,980               | 413,600               |
| 4330  | Nuisance Grounds                                 | 385,000               | 416,670             | 388,000               | 391,950               |
| Other Environmental Health                                  |  |                       |                     |                       |                       |
| 434?  | Reduce, Reuse, Recycle                           | 498,300               | 581,921             | 406,850               | 429,650               |
| 4350  | Environmental Clean-up                           | 0                     | 0                   | 0                     | 0                     |
|   | Other _____                                      | 0                     | 0                   | 0                     | 0                     |
| <b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>      |  | <b>1,274,130</b>      | <b>1,371,071</b>    | <b>1,197,830</b>      | <b>1,235,200</b>      |
| <b>PUBLIC HEALTH AND WELFARE SERVICES</b>                   |  |                       |                     |                       |                       |
| Public Health   |  |                       |                     |                       |                       |
| 5110  | Health Unit                                      | 0                     | 0                   | 0                     | 0                     |
| 5160  | Cemeteries                                       | 77,950                | 80,707              | 79,400                | 82,150                |
| 5186  | Other: Cemetery Perpetual Care Fund              | 4,200                 | 7,373               | 6,300                 | 6,300                 |
|   | _____  | 0                     | 0                   | 0                     | 0                     |
| Medical Care  |  |                       |                     |                       |                       |
| 5370  | Medical Officer                                  | 64,784                | 64,875              | 64,784                | 64,784                |
| 5260  | Other: Grants to Medical Organizations           | 0                     | 0                   | 0                     | 0                     |
| Hospital Care   |  |                       |                     |                       |                       |
|   | Hospital Care                                    | 0                     | 0                   | 0                     | 0                     |
|   | Other _____                                      | 0                     | 0                   | 0                     | 0                     |
| Social Assistance   |  |                       |                     |                       |                       |
| 5410  | Employment and Training                          | 0                     | 0                   | 0                     | 0                     |
| 5420  | Social Assistance                                | 43,750                | 43,755              | 43,755                | 43,755                |
| 5430  | Other: Grants to Social Assistance Organizations | 2,000                 | 1,000               | 1,000                 | 1,000                 |
| <b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b> |  | <b>192,684</b>        | <b>197,710</b>      | <b>195,239</b>        | <b>197,989</b>        |
| <b>REGIONAL PLANNING AND DEVELOPMENT</b>                    |  |                       |                     |                       |                       |
| 6100  | Planning and Zoning                              | 17,700                | 16,756              | 7,588                 | 7,700                 |
| Community Development                                       |  |                       |                     |                       |                       |
| 6220  | General Land Assembly                            | 0                     | 0                   | 0                     | 0                     |
| 6230  | Urban Renewal                                    | 0                     | 0                   | 0                     | 0                     |
| 6240  | Beautification and Land Rehabilitation           | 4,250                 | 1,464               | 4,550                 | 4,700                 |
| 6241  | Urban Area Weed Control                          | 14,100                | 13,473              | 17,850                | 18,550                |
| 6242  | Christmas Lights, Decorations, Flags             | 10,000                | 6,911               | 6,850                 | 10,550                |
| 6243  | Communities in Bloom                             | 6,900                 | 6,000               | 6,900                 | 6,950                 |
| <b>TOTAL REGIONAL PLANNING AND DEVELOPMENT - TO PAGE 1</b>  |  | <b>52,950</b>         | <b>44,603</b>       | <b>43,738</b>         | <b>48,450</b>         |

**BUDGETED EXPENDITURE**

Town of Swan River

For the Year 2024

|   |  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|---|--|-----------------------|---------------------|-----------------------|-----------------------|
| <b>RESOURCE CONSERVATION AND INDUSTRIAL DEVELOPMENT</b> |  |                       |                     |                       |                       |
| 7100  | Natural Resources  | 0                     | 0                   | 0                     | 0                     |
| 7120  | Agriculture  | 0                     | 0                   | 0                     | 0                     |
| 7121  | Destruction of Pests   | 0                     | 0                   | 0                     | 0                     |
| 7122  | Protective Inspections                                       | 0                     | 0                   | 0                     | 0                     |
| 7123  | Rural Area Weed Control                                      | 0                     | 0                   | 0                     | 0                     |
|   | Drainage of Land   | 0                     | 0                   | 0                     | 0                     |
| 7125  | Veterinary Services  | 8,000                 | 7,205               | 7,205                 | 7,205                 |
| 7124  | Water Resources and Conservation                             | 13,700                | 13,698              | 13,700                | 13,700                |
| 7200-5272   | Regional Development   | 0                     | 0                   | 17,575                | 17,575                |
| 7300  | Industrial Development                                       | 0                     | 0                   | 0                     | 0                     |
|   | Other Economic Development                                   | 0                     | 0                   | 0                     | 0                     |
| 7200-5271   | Settlement and Immigration Services                          | 4,000                 | 4,000               | 4,000                 | 4,000                 |
| 7200-5261   | Assistance for Housing and Commercial/Industrial Development | 40,000                | 3,308               | 20,000                | 20,000                |
| 7410  | Tourism  | 11,050                | 9,017               | 9,550                 | 9,600                 |
| 7420  | Public Receptions  | 3,200                 | 933                 | 2,200                 | 2,350                 |
| 7200-5273   | Town Promotion   | 2,500                 | 0                   | 2,500                 | 2,500                 |
|   |  | 0                     | 0                   | 0                     | 0                     |

|  |               |               |               |               |
|--|---------------|---------------|---------------|---------------|
| <b>TOTAL RESOURCE CONSERVATION &amp; INDUSTRIAL DEVELOPMENT - PG 1</b> | <b>82,450</b> | <b>38,161</b> | <b>76,730</b> | <b>76,930</b> |
|--|---------------|---------------|---------------|---------------|

|   |                               | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|---|-------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| <b>RECREATION AND CULTURAL SERVICES</b> |                               |                       |                     |                       |                       |
| 8110                                    | Recreation Commission         | 0                     | 831                 | 0                     | 0                     |
| 8120                                    | Community Centers and Halls   | 112,500               | 123,938             | 117,150               | 116,650               |
| 8130                                    | Swimming Pools and Beaches    | 646,900               | 597,697             | 722,894               | 706,800               |
| 8140                                    | Golf Courses                  | 0                     | 0                   | 0                     | 0                     |
| 8150                                    | Skating Rinks and Arenas      | 473,000               | 553,095             | 487,160               | 508,600               |
| 818?                                    | Parks and Playgrounds         | 109,550               | 88,171              | 103,600               | 99,800                |
|   | Other Recreational Facilities | 0                     | 0                   | 0                     | 0                     |
| 8190                                    | Grants                        | 3,000                 | 2,995               | 0                     | 0                     |
| 8191                                    | Programming                   | 58,300                | 68,160              | 57,250                | 59,100                |
| 8240                                    | Museums                       | 4,000                 | 4,000               | 4,000                 | 4,000                 |
| 8250                                    | Libraries                     | 98,142                | 98,142              | 102,538               | 102,538               |
| 8290                                    | Other Cultural Facilities     | 1,400                 | 3,609               | 400                   | 400                   |
| 8280                                    | Canada Day Celebrations       | 8,200                 | 7,588               | 8,200                 | 8,450                 |
|   |                               | 0                     | 0                   | 0                     | 0                     |

|   |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
| <b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b> | <b>1,514,992</b> | <b>1,548,226</b> | <b>1,603,192</b> | <b>1,606,338</b> |
|---|------------------|------------------|------------------|------------------|

|                        |   | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|------------------------|---|-----------------------|---------------------|-----------------------|-----------------------|
| <b>FISCAL SERVICES</b> |   |                       |                     |                       |                       |
| 9111                   | L.U.D. of _____ -- Page 7                 | 0                     | 0                   | 0                     | 0                     |
| 9112                   | L.U.D. of _____ -- Page 7                 | 0                     | 0                   | 0                     | 0                     |
| 932?                   | Transfer to Capital - Page 13             | 97,000                | 60,422              | 60,000                | 60,000                |
| 9330                   | Transfer to Utility - Page 6              | 0                     | 0                   | 0                     | 0                     |
| 9410                   | Debenture Debt Charges - Page 11          | 666,756               | 666,756             | 666,756               | 704,204               |
| 9420                   | Other Long-term debt charges -- Page 11   | 0                     | 0                   | 0                     | 0                     |
| 9430                   | Tax discount and short-term loan interest | 0                     | 229                 | 0                     | 0                     |
| 9440                   | Other Debt Charges                        | 0                     | 0                   | 0                     | 0                     |
|                        | Other Fiscal Services                     | 0                     | 0                   | 0                     | 0                     |
|                        |   | 0                     | 0                   | 0                     | 0                     |

|  |                |                |                |                |
|--|----------------|----------------|----------------|----------------|
| <b>TOTAL FISCAL SERVICES - TO PAGE 1</b> | <b>763,756</b> | <b>727,407</b> | <b>726,756</b> | <b>764,204</b> |
|--|----------------|----------------|----------------|----------------|

|                  |                                     | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|------------------|-------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| <b>TRANSFERS</b> |                                     |                       |                     |                       |                       |
| 9313-5537        | General Reserve                     | 0                     | 0                   | 0                     | 0                     |
|                  | Specific-Purpose Reserves:          |                       |                     |                       |                       |
| 9311-5510        | Machinery Replacement               | 187,800               | 187,800             | 197,800               | 207,800               |
| 9311-5511        | Road Improvement                    | 61,500                | 61,500              | 61,500                | 61,500                |
| 9311-5512        | Tax Stabilization                   | 0                     | 646,393             | 0                     | 0                     |
| 9313-5531        | Grants                              | 0                     | 0                   | 8,000                 | 8,000                 |
| 9313-5532        | Fire Hall                           | 45,000                | 45,000              | 5,000                 | 5,000                 |
| 9313-5536        | Federal Gas Tax                     | 225,800               | 235,658             | 235,650               | 235,650               |
| 9313-5535        | Recreation Facilities Major Repairs | 45,000                | 45,000              | 45,000                | 45,000                |
| 9313-5533        | Employee Benefits                   | 5,000                 | 5,000               | 5,000                 | 5,000                 |
| 9313-5534        | Tables and Chairs                   | 2,000                 | 2,000               | 2,000                 | 2,000                 |
| 9313-5538        | Landfill Capital and Closure        | 40,000                | 40,000              | 10,000                | 40,000                |
| 9313-5539        | Recreation Equipment Replacement    | 10,000                | 10,000              | 10,000                | 10,000                |

|                                    |                |                  |                |                |
|------------------------------------|----------------|------------------|----------------|----------------|
| <b>TOTAL TRANSFERS - TO PAGE 1</b> | <b>622,100</b> | <b>1,278,351</b> | <b>579,950</b> | <b>619,950</b> |
|------------------------------------|----------------|------------------|----------------|----------------|

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

Town of Swan River

For the Year 2024

**REVENUE**

|   | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|---|-----------------------|---------------------|-----------------------|-----------------------|
| 0300 Water Consumer Sales                       | 575,000               | 547,390             | 575,000               | 575,000               |
| 0305 Sewer Service Charges                      | 590,000               | 565,439             | 590,000               | 590,000               |
| 0310 Customer Service Charges                   | 118,000               | 117,042             | 118,000               | 118,000               |
| 0320 Discounts, Refunds and Cancellations       | -500                  | -3,425              | -500                  | -500                  |
| Net Consumer Revenue - Sub Total                | 1,282,500             | 1,226,446           | 1,282,500             | 1,282,500             |
| 0330 Penalties                                  | 1,000                 | 3,218               | 1,000                 | 1,000                 |
| 0340 Hydrant Rentals                            | 14,350                | 14,365              | 14,365                | 14,365                |
| 0350 Installation Service                       | 1,000                 | 1,190               | 1,000                 | 1,000                 |
| 0360 Connection Revenue                         | 35,000                | 33,924              | 35,000                | 35,000                |
| 0365 Lagoon Dumping Fees                        | 10,000                | 11,030              | 10,000                | 10,000                |
| 0370 Provincial Grants                          | 0                     | 0                   | 0                     | 0                     |
| 0371 Federal Grants                             | 0                     | 0                   | 0                     | 0                     |
| 038? Other Revenue                              | 1,000                 | -19,281             | 0                     | 0                     |
| 0390 Transfer from Revenue Fund - Page 5        | 0                     | 0                   | 0                     | 0                     |
| 0396 Transfer from Reserves - Utility - Page 13 | 0                     | 0                   | 0                     | 0                     |
| 0397 Transfer from Accumulated Surplus          | 0                     | 0                   | 0                     | 0                     |
| <b>TOTAL REVENUE</b>                            | <b>1,344,850</b>      | <b>1,270,891</b>    | <b>1,343,865</b>      | <b>1,343,865</b>      |

**EXPENDITURE**

|   |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|
| 0400 ADMINISTRATION                             |                  |                  |                  |                  |
| 0400 Administration                             | 69,900           | 70,931           | 71,350           | 73,550           |
| 0402 Audit                                      | 3,000            | 3,210            | 3,210            | 3,210            |
| 0403 Memberships and Conventions                | 16,000           | 10,386           | 12,000           | 12,700           |
| 0404 Insurance                                  | 10,500           | 9,223            | 10,500           | 11,150           |
| TOTAL   | 99,400           | 93,750           | 97,060           | 100,610          |
| 0410 WATER SUPPLY                               |                  |                  |                  |                  |
| 0411 Administration                             | 47,200           | 43,280           | 48,850           | 50,300           |
| 0412 Customer Billings and Collections          | 27,550           | 19,354           | 52,850           | 28,300           |
| 0413 Purification and Treatment                 | 186,250          | 183,394          | 189,750          | 188,050          |
| 0414 Water Purchases                            | 0                | 0                | 0                | 0                |
| 0415 Service of Supply                          | 26,350           | 19,975           | 26,950           | 28,450           |
| 0416 Transmissions and Distribution             | 114,150          | 106,154          | 116,950          | 119,950          |
| 0417 Other Water Supply Costs                   | 18,250           | 30,510           | 20,650           | 21,650           |
| 0418 Connections                                | 176,100          | 178,292          | 180,300          | 184,050          |
| TOTAL   | 595,850          | 580,957          | 636,300          | 620,750          |
| 0420 SEWAGE COLLECTION AND DISPOSAL             |                  |                  |                  |                  |
| 0421 Administration                             | 47,200           | 43,280           | 48,850           | 50,300           |
| 0422 Sewage Collection System                   | 24,950           | 26,026           | 25,950           | 27,050           |
| 0423 Sewage Lift Station                        | 76,600           | 51,604           | 77,800           | 81,800           |
| 0424 Sewage Treatment and Disposal              | 87,700           | 92,099           | 88,500           | 93,300           |
| 0425 Other Sewage Collection and Disposal Costs | 0                | 0                | 0                | 0                |
| 0426 Connections                                | 0                | 0                | 0                | 0                |
| TOTAL   | 236,450          | 213,008          | 241,100          | 252,450          |
| 0430 TRANSFER TO CAPITAL - Page 13              | 0                | 0                | 42,000           | 65,000           |
| 0450 DEBENTURE DEBT CHARGES - Page 12           | 264,585          | 264,585          | 264,585          | 264,600          |
| TRANSFERS                                       |                  |                  |                  |                  |
| 0470 Deficit Recovery, 2016 - Page 9            | 0                | 0                | 0                | 0                |
| 0441 Transfer to Utility Reserve                | 98,565           | 68,591           | 12,820           | 455              |
| 0442 Transfer to Lagoon Improvement Reserve     | 50,000           | 50,000           | 50,000           | 40,000           |
| TOTAL   | 148,565          | 118,591          | 62,820           | 40,455           |
| <b>TOTAL EXPENDITURE</b>                        | <b>1,344,850</b> | <b>1,270,891</b> | <b>1,343,865</b> | <b>1,343,865</b> |
| <b>NET OPERATING SURPLUS (DEFICIT)</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

**CALCULATION OF TAX LEVIES**  
Town of Swan River  
For the Year 2024

|                                       | Assessments        |                                     |                         |                    | Expenditures     |                      |                  | Mill Rate (M/R) | Revenues         |                  |                         |                                       |                  |  |
|---------------------------------------|--------------------|-------------------------------------|-------------------------|--------------------|------------------|----------------------|------------------|-----------------|------------------|------------------|-------------------------|---------------------------------------|------------------|--|
|                                       | Taxable            | Grazing Lease and/or Converted fees | Grants in Lieu of Taxes | Total              | Basic            | Allowance Tax Assets | Total            |                 | Tax Levy         | Otherwise Exempt | Grants in Lieu of Taxes | Grazing lease and / or Converted fees | Total            |  |
| <b>Education (Requisition) Taxes:</b> |                    |                                     |                         |                    |                  |                      |                  |                 |                  |                  |                         |                                       |                  |  |
| Education Support Levy (ESL)          | 55,027,330         |                                     | 4,370,760               | 59,398,090         | 482,813          | -25                  | 482,788          | 8.128           | 447,262          |                  | 35,526                  |                                       | 482,788          |  |
| School Division #35                   | 178,816,670        |                                     | 10,592,620              | 189,409,290        | 2,304,543        | 189                  | 2,304,732        | 12.168          | 2,175,841        |                  | 128,891                 |                                       | 2,304,732        |  |
| <b>Total Education Taxes</b>          | <b>233,844,000</b> |                                     | <b>14,963,380</b>       | <b>248,807,380</b> | <b>2,787,356</b> | <b>164</b>           | <b>2,787,520</b> |                 | <b>2,623,103</b> |                  | <b>164,417</b>          |                                       | <b>2,787,520</b> |  |

Page 1

|                              | Assessments |                  |                         |       | Expenditures |                      |       | Mill Rate Fr/PP | Revenues |                  |                         |                              |       |  |
|------------------------------|-------------|------------------|-------------------------|-------|--------------|----------------------|-------|-----------------|----------|------------------|-------------------------|------------------------------|-------|--|
|                              | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic        | Allowance Tax Assets | Total |                 | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total |  |
| <b>Municipal Taxes:</b>      |             |                  |                         |       |              |                      |       |                 |          |                  |                         |                              |       |  |
| <b>Local Urban Districts</b> |             |                  |                         |       |              |                      |       |                 |          |                  |                         |                              |       |  |
| L.U.D.                       |             |                  |                         |       |              |                      |       |                 |          |                  |                         |                              |       |  |

| <b>Debtenture Debt Charges</b>     |             |                  |                         |             |         |                      |         |            |          |                  |                         |                              |         |
|------------------------------------|-------------|------------------|-------------------------|-------------|---------|----------------------|---------|------------|----------|------------------|-------------------------|------------------------------|---------|
|                                    | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total       | Basic   | Allowance Tax Assets | Total   | Mill Rate  | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total   |
| Municipal Office (BL 15/2012)      | 188,884,630 |                  | 10,592,620              | 199,477,250 | 112,937 | 166                  | 113,104 | 0.567      | 107,098  |                  | 6,006                   |                              | 113,104 |
| Wellness Centre (BL 08/2016) Mil   | 188,813,780 | 41,419,870       | 9,795,200               | 240,028,850 | 259,793 | 158                  | 259,951 | 1.083      | 204,485  | 44,858           | 10,608                  |                              | 259,951 |
| Wellness Centre (BL 08/2016) PP    |             |                  |                         |             | 108,529 | 0                    | 108,529 | Per Parcel | 88,102   | 16,485           | 3,942                   |                              | 108,529 |
| Firefighter Equipment (BL 21/2017) | 188,884,630 |                  | 10,592,620              | 199,477,250 | 16,997  | 158                  | 17,155  | 0.086      | 16,244   |                  | 911                     |                              | 17,155  |
| 12th+3rd Paving (BL 1/2019) Frt    |             |                  |                         |             | 5,849   | 0                    | 5,849   | Frontage   | 5,406    | 443              |                         |                              | 5,849   |
| Arena Floor (BL 9/2019)            | 188,884,630 |                  | 10,592,620              | 199,477,250 | 65,488  | 140                  | 65,628  | 0.329      | 62,143   |                  | 3,485                   |                              | 65,628  |
| Incident Command (BL 18/2020)      | 188,884,630 |                  | 10,592,620              | 199,477,250 | 9,935   | 39                   | 9,974   | 0.050      | 9,444    |                  | 530                     |                              | 9,974   |
| Loader-Backhoe (BL 19/2020)        | 188,884,630 |                  | 10,592,620              | 199,477,250 | 20,716  | 30                   | 20,746  | 0.104      | 19,644   |                  | 1,102                   |                              | 20,746  |
| Pool Repairs (14/2021)             | 188,884,630 |                  | 10,592,620              | 199,477,250 | 66,511  | 114                  | 66,625  | 0.334      | 63,087   |                  | 3,538                   |                              | 66,625  |

| <b>Special Assessment Levies</b> |             |                  |                         |             |        |                      |        |           |          |                  |                         |                              |        |
|----------------------------------|-------------|------------------|-------------------------|-------------|--------|----------------------|--------|-----------|----------|------------------|-------------------------|------------------------------|--------|
|                                  | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total       | Basic  | Allowance Tax Assets | Total  | Mill Rate | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total  |
| Municipal Assessment             | 188,884,630 |                  | 10,592,620              | 199,477,250 | 56,250 | 3                    | 56,253 | 0.282     | 53,265   |                  | 2,987                   |                              | 56,253 |
| Swan Lake Watershed District     | 24,850,020  |                  | 1,020,430               | 25,870,450  | 13,698 | 13                   | 13,711 | 0.530     | 13,171   |                  | 541                     |                              | 13,711 |

| <b>Special Services Levies</b> |             |                  |                         |             |         |                      |         |            |          |                  |                         |                              |         |
|--------------------------------|-------------|------------------|-------------------------|-------------|---------|----------------------|---------|------------|----------|------------------|-------------------------|------------------------------|---------|
|                                | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total       | Basic   | Allowance Tax Assets | Total   | Mill Rate  | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total   |
| Police Protection (BL 7/2024)  | 188,813,780 | 41,419,870       | 9,795,200               | 240,028,850 | 860,000 | 23                   | 860,023 | 3.583      | 676,520  | 148,407          | 35,096                  |                              | 860,023 |
| Special services (BL 8/2024)   | 188,813,780 | 41,419,870       | 9,795,200               | 240,028,850 | 865,000 | 64                   | 865,064 | 3.604      | 680,485  | 149,277          | 35,302                  |                              | 865,064 |
| Residential Waste (BL 9/2024)  |             |                  |                         |             | 400,000 | 14                   | 400,014 | Per Parcel | 389,023  |                  | 10,991                  |                              | 400,014 |

| <b>Deficit Recovery</b> |         |                  |                         |       |       |                      |       |           |          |                  |                         |                              |       |
|-------------------------|---------|------------------|-------------------------|-------|-------|----------------------|-------|-----------|----------|------------------|-------------------------|------------------------------|-------|
|                         | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Total | Basic | Allowance Tax Assets | Total | Mill Rate | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total |
| General                 |         |                  |                         |       |       |                      |       |           |          |                  |                         |                              |       |
| Utility                 |         |                  |                         |       |       |                      |       |           |          |                  |                         |                              |       |

| <b>Reserve Funds</b>                  |             |                  |                         |             |         |                      |         |           |          |                  |                         |                              |         |
|---------------------------------------|-------------|------------------|-------------------------|-------------|---------|----------------------|---------|-----------|----------|------------------|-------------------------|------------------------------|---------|
|                                       | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total       | Basic   | Allowance Tax Assets | Total   | Mill Rate | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total   |
| Machinery replacement (01/1997)       | 188,884,630 |                  | 10,592,620              | 199,477,250 | 197,800 | 81                   | 197,881 | 0.992     | 187,374  |                  | 10,508                  |                              | 197,881 |
| Road Improvement (15/2021)            | 188,884,630 |                  | 10,592,620              | 199,477,250 | 61,500  | 138                  | 61,638  | 0.309     | 58,365   |                  | 3,273                   |                              | 61,638  |
| Fire hall (10/2024)                   | 188,884,630 |                  | 10,592,620              | 199,477,250 | 5,000   | 186                  | 5,186   | 0.026     | 4,911    |                  | 275                     |                              | 5,186   |
| Employee benefits (09/1993)           | 188,884,630 |                  | 10,592,620              | 199,477,250 | 5,000   | 186                  | 5,186   | 0.026     | 4,911    |                  | 275                     |                              | 5,186   |
| Tables and chairs (12/2020)           | 188,884,630 |                  | 10,592,620              | 199,477,250 | 2,000   | 194                  | 2,194   | 0.011     | 2,078    |                  | 117                     |                              | 2,194   |
| Recreation facilities (04/2000)       | 188,884,630 |                  | 10,592,620              | 199,477,250 | 45,000  | 82                   | 45,082  | 0.226     | 42,688   |                  | 2,394                   |                              | 45,082  |
| Landfill capital and closure (7/2021) | 188,884,630 |                  | 10,592,620              | 199,477,250 | 10,000  | 173                  | 10,173  | 0.051     | 9,633    |                  | 540                     |                              | 10,173  |
| Recreation equipment (11/2022)        | 188,884,630 |                  | 10,592,620              | 199,477,250 | 10,000  | 173                  | 10,173  | 0.051     | 9,633    |                  | 540                     |                              | 10,173  |
| Grant (9/2023)                        | 188,884,630 |                  | 10,592,620              | 199,477,250 | 8,000   | 179                  | 8,179   | 0.041     | 7,744    |                  | 434                     |                              | 8,179   |

| <b>General Municipal</b>    |             |                  |                         |             |                  |                      |                  |           |                  |                  |                         |                              |                  |
|-----------------------------|-------------|------------------|-------------------------|-------------|------------------|----------------------|------------------|-----------|------------------|------------------|-------------------------|------------------------------|------------------|
|                             | Taxable     | Otherwise Exempt | Grants in Lieu of Taxes | Total       | Basic            | Allowance Tax Assets | Total            | Mill Rate | Tax Levy         | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total            |
| At Large                    | 188,884,630 |                  | 10,592,620              | 199,477,250 | 2,264,158        | 40,004               | 2,304,162        | 11.551    | 2,181,806        |                  | 122,355                 |                              | 2,304,162        |
| Business Tax, Fees          | 5,848,700   |                  | 79,600                  | 5,928,300   | 84,835           |                      | 84,835           | 1.33%     | 77,788           |                  | 1,059                   | 5,989                        | 84,835           |
| Other Revenue and Transfers |             |                  |                         |             | 3,115,274        |                      | 3,115,274        |           |                  |                  |                         | 3,115,274                    | 3,115,274        |
| <b>Total Municipal</b>      |             |                  |                         |             | <b>8,670,270</b> | <b>42,322</b>        | <b>8,712,592</b> |           | <b>4,975,049</b> | <b>359,471</b>   | <b>256,809</b>          | <b>3,121,263</b>             | <b>8,712,592</b> |

|  |  |  |  |  |                   |               |                   |  |                  |                |                |                  |                   |
|--|--|--|--|--|-------------------|---------------|-------------------|--|------------------|----------------|----------------|------------------|-------------------|
| <b>Total (Education + Municipal) Taxes</b> |  |  |  |  | <b>11,457,626</b> | <b>42,486</b> | <b>11,500,112</b> |  | <b>7,598,152</b> | <b>359,471</b> | <b>421,226</b> | <b>3,121,263</b> | <b>11,500,112</b> |
|--|--|--|--|--|-------------------|---------------|-------------------|--|------------------|----------------|----------------|------------------|-------------------|

\* Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1\*

Page 1,9

Page 2

**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

Town of Swan River

For the Year 2024

**Part 1 - Grants in Lieu of Taxes**

| Government or Agency            | Assessment       |           | Mill Rate | Amount  | Per Parcel | Total   |
|---------------------------------|------------------|-----------|-----------|---------|------------|---------|
|                                 | Farm/Residential | Other     |           |         |            |         |
| Government Services #1080       | 5,760            |           | 35.474    | 204     | 63         | 267     |
| Government Services #1080       |                  | 1,023,690 | 43.602    | 44,635  | 172        | 44,807  |
| Sustainable Dev. (Crown) #1121  | 320              |           | 35.474    | 11      | 120        | 131     |
| Sustainable Dev. (Oper) #1126   |                  | 259,810   | 43.602    | 11,328  | 97         | 11,425  |
| Highways & Transport #1150      |                  | 507,580   | 43.602    | 22,132  | 1,348      | 23,480  |
| Swan Valley School Div #1160    |                  | 322,530   | 43.602    | 14,063  |            | 14,063  |
| Manitoba Public Insurance #1270 |                  | 295,950   | 43.602    | 12,904  | 565        | 13,469  |
| Manitoba Housing #1300          | 6,215,780        |           | 35.474    | 220,499 | 13,404     | 233,903 |
| Manitoba Hydro #1770            |                  | 531,450   | 43.602    | 23,172  | 278        | 23,450  |
| HMQ (Canada) #2700 Misc.        |                  | 592,480   | 43.602    | 25,833  | 150        | 25,983  |
| Centra Gas Manitoba #705        |                  | 39,850    | 43.602    | 1,738   | 2          | 1,740   |
| Centra Gas Manitoba Inc.        |                  | 797,420   | 35.332    | 28,174  |            | 28,174  |
| MB Agricultural Services Corp   |                  |           |           | 0       | 41         | 41      |
| MB Liquor Control Commission    |                  |           |           | 0       | 293        | 293     |
|                                 |                  |           |           | 0       |            | 0       |
|                                 |                  |           |           | 0       |            | 0       |
|                                 |                  |           |           | 0       |            | 0       |
|                                 |                  |           |           | 0       |            | 0       |
|                                 |                  |           |           | 0       |            | 0       |

Total - Pages 1, 8

421,226

**Part 2 - Conditional Transfers and Grants**

| Government or Agency                         | Purpose             | Amount  |
|--|---------------------|---------|
| Naturable Resources and Northern Development | Dutch Elm Disease   | 2,000   |
| Justice                                      | Urban Policing      | 582,650 |
| Municipal Relations                          | Hometown Green Team | 5,000   |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |
|  |                     |         |

Total - Page 2

589,650

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |

Total - Page 1

0

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |

Total - Page 6

0



**UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

Town of Swan River

For the Year 2024

**Part 1 - Debenture Debt Charges**

| Purpose               | By-law No. | Maturity (Year) | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage /Per Parcel | Other  | Net Required by Mill rate | Area to be Levied |
|-----------------------|------------|-----------------|-----------------|-----------|-----------------|----------|---------------|----------------------|--------|---------------------------|-------------------|
| Ross Lift Upgrade     | 10/2014    | 2034            | 563,623         | 41,511    | 522,112         | 23,278   | 64,789        |                      | 64,789 | 0                         | Water and Sewer   |
| Heyes Lift Upgrade    | 7/2016     | 2035            | 301,895         | 20,335    | 281,560         | 11,442   | 31,777        |                      | 31,777 | 0                         | Water and Sewer   |
| 6th Ave Lift Upgrade  | 6/2017     | 2027            | 159,303         | 24,510    | 134,793         | 5,083    | 29,593        |                      | 29,593 | 0                         | Water and Sewer   |
| Well Control Building | 1/2020     | 2039            | 818,867         | 39,359    | 779,508         | 27,841   | 67,200        |                      | 67,200 | 0                         | Water and Sewer   |
| Main St W&S Renew     | 3/2020     | 2025            | 138,310         | 68,474    | 69,836          | 2,752    | 71,226        |                      | 71,226 | 0                         | Water and Sewer   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |
|                       |            |                 |                 |           | 0               |          | 0             |                      |        | 0                         |                   |

|  |           |         |           |        |         |   |         |   |
|--|-----------|---------|-----------|--------|---------|---|---------|---|
|  | 1,981,998 | 194,189 | 1,787,809 | 70,396 | 264,585 | 0 | 264,585 | 0 |
|--|-----------|---------|-----------|--------|---------|---|---------|---|

**Part 2 - Summary (by area) - to be carried forward - Page 8**

| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | Total Requirement | Raised By Frt / Parcel | Raised by Other | Raised by Mill Rate |
|-------------------|--------------------|-----------------------------|------------------|------------------|-------------------|------------------------|-----------------|---------------------|
| Water and Sewer   |                    |                             |                  | 0                | 264,585           |                        | 264,585         | 0                   |
|                   |                    |                             |                  | 0                |                   |                        |                 | 0                   |
|                   |                    |                             |                  | 0                |                   |                        |                 | 0                   |
|                   |                    |                             |                  | 0                |                   |                        |                 | 0                   |
|                   |                    |                             |                  | 0                |                   |                        |                 | 0                   |
|                   |                    |                             |                  | 0                | 264,585           | 0                      | 264,585         | 0                   |

**CAPITAL BUDGET**  
(current year)  
Town of Swan River  
For the Year 2024

**Part 1 - CAPITAL EXPENDITURES**

| Particulars of Expenditure             | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|--|----------------------|-----------------------|-----------------------|-------------------|--------------------|
| Sidewalks                              | 25,000               |                       |                       | 25,000            |                    |
| 13th Ave+3rd St S pave (\$75000 grant) | 100,000              |                       |                       | 100,000           |                    |
| Resurfacing local roads                | 150,000              |                       |                       | 150,000           |                    |
| Sweeper                                | 375,000              |                       |                       | 375,000           |                    |
| On-half ton truck                      | 40,000               |                       |                       | 40,000            |                    |
| Pool hangers and grates                | 158,000              |                       |                       | 158,000           |                    |
| Pool grates                            | 15,000               | 15,000                |                       |                   |                    |
| Pool hot water tank                    | 19,076               |                       |                       | 19,076            |                    |
| Pumper 1 replacement & equipmen        | 900,000              |                       |                       |                   | 900,000            |
| Centennial Arena roof repair           | 45,000               | 45,000                |                       |                   |                    |
| Arena construction (\$500,000 grant)   | 500,000              |                       |                       | 500,000           |                    |
| Cemetery columbarium                   | 100,000              |                       |                       |                   | 100,000            |
| Emergency backup generator             | 45,000               |                       |                       | 45,000            |                    |
| Landfill study and design              | 60,000               |                       |                       | 60,000            |                    |
| EMF 1000                               | 28,000               |                       | 28,000                |                   |                    |
| Confined space entry equipment         | 14,000               |                       | 14,000                |                   |                    |
| 200 Blk Centennial Dr N utility rene   | 300,000              |                       |                       | 300,000           |                    |
| Water plant UV (\$75,000 grant)        | 75,000               |                       |                       | 75,000            |                    |
| Lagoon design (\$50,000 grant)         | 50,000               |                       |                       | 50,000            |                    |
| WTP generator (\$175,000 grant)        | 175,000              |                       |                       | 175,000           |                    |
| 100 Blk Centennial Dr N paving         | 80,000               |                       |                       | 80,000            |                    |
| Well site inspection and cleaning      | 30,000               |                       |                       | 30,000            |                    |

3,284,076

TOTAL

60,000

Page 5

42,000

Page 6

2,182,076

Part 2

1,000,000

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Part 3

| Reserve Name and By-Law No. |         | General Fund Transfers |            | Utility Fund Transfers |            | Cash Resources               |
|-----------------------------|---------|------------------------|------------|------------------------|------------|------------------------------|
|                             |         | To Operating           | To Capital | To Operating           | To Capital | (Opening Balance in Reserve) |
| General Reserve             | 20/1983 |                        | 45,000     |                        |            |                              |
| Machinery Replace           | 1/1997  | 20,716                 | 415,000    |                        |            |                              |
| Federal Gas Tax             | 2/2006  |                        | 625,000    |                        |            |                              |
| Water and Sewer             | 25/1995 |                        |            |                        | 710,000    |                              |
| Fire Truck                  | 5/1997  | 72,649                 |            |                        |            |                              |
| Recreation Facilities       | 4/2000  |                        | 177,076    |                        |            |                              |
| Road Improvement            | 15/2021 |                        | 150,000    |                        |            |                              |
| Landfill Capital/Close      | 7/2021  |                        | 60,000     |                        |            |                              |
| Tax Stabilization           | 8/2022  | 145,000                |            |                        |            |                              |

238,365

Page 2

1,472,076

Part 1

0

Page 6

710,000

Part 1

**PART 3. BORROWING (Subject to Municipal Board Approval)**

| PROPOSAL                        | TEMPORARY FINANCING |                |              | REPAYMENT |          |
|---------------------------------|---------------------|----------------|--------------|-----------|----------|
|                                 | Bank Loan           | Operating Loan | Reserve Loan | Amount    | Term     |
| Pumper 1 replacement & equipmen |                     |                |              | 900,000   | 15 years |
| Cemetery columbarium            |                     |                |              | 100,000   | 10 years |
| TOTAL - Part 1                  |                     |                |              | 1,000,000 |          |

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)


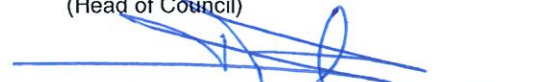
(Chief Administrative Officer)

May 7 2024



**FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
Town of Swan River**

| PURPOSE                              | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) |                   |                |          |               |                   | SOURCE OF FUNDS |                  |                  |                   |
|--------------------------------------|---|-------------------|----------------|----------|---------------|-------------------|-----------------|------------------|------------------|-------------------|
|                                      | 2025  | 2026              | 2027           | 2028     | 2029          | Total             | Operating       | Reserves         | Borrowing        | Other             |
| Sidewalks                            | 50,000  |                   | 25,000         |          |               | 75,000            |                 | 75,000           |                  |                   |
| Roads and streets                    | 510,000   | 200,000           | 210,000        |          |               | 920,000           |                 | 820,000          |                  | 100,000           |
| Loaders and backhoes                 | 150,000   |                   | 175,000        |          |               | 325,000           |                 | 325,000          |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
| Pool light fixtures replacement      |   | 25,000            |                |          |               | 25,000            |                 |                  |                  | 25,000            |
| Aquatic Centre handicap parking      | 10,000  |                   |                |          |               | 10,000            |                 |                  |                  | 10,000            |
| New arena construction               |   | 11,800,000        |                |          |               | 11,800,000        |                 |                  | 2,663,000        | 9,137,000         |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
| Landfill expansion                   | 660,000   |                   |                |          |               | 660,000           |                 |                  | 660,000          |                   |
| Landfill mechanical building         |   |                   | 190,000        |          |               | 190,000           | 190,000         |                  |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
| Bylaw vehicle                        | 60,000  |                   |                |          |               | 60,000            | 60,000          |                  |                  |                   |
| Administration van                   |   | 40,000            |                |          |               | 40,000            |                 | 40,000           |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
| Distribution line swabbing           |   |                   |                |          | 45,000        | 45,000            | 45,000          |                  |                  |                   |
| 200 Block Centennial Dr N paving     |   |                   | 150,000        |          |               | 150,000           |                 | 150,000          |                  |                   |
| 9th Ave N 300+400 blocks utility     |   | 450,000           |                |          |               | 450,000           |                 |                  | 450,000          |                   |
| Elm St Lift Station pump replacement | 65,000  |                   |                |          |               | 65,000            | 65,000          |                  |                  |                   |
| Lagoon construction                  |   | 7,000,000         |                |          |               | 7,000,000         |                 |                  | 2,100,000        | 4,900,000         |
| Water plant chlorine scrubber        |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
|                                      |   |                   |                |          |               | 0                 |                 |                  |                  |                   |
| <b>TOTAL</b>                         | <b>1,505,000</b>                                  | <b>19,515,000</b> | <b>750,000</b> | <b>0</b> | <b>45,000</b> | <b>21,815,000</b> | <b>360,000</b>  | <b>1,410,000</b> | <b>5,873,000</b> | <b>14,172,000</b> |
| <b>SOURCE OF FUNDS - ANNUAL</b>      | <b>TOTAL</b>                                      |                   |                |          |               |                   |                 |                  |                  |                   |
| OPERATING                            | 125,000   |                   | 190,000        |          | 45,000        | 360,000           |                 |                  |                  |                   |
| RESERVES                             | 610,000   | 240,000           | 560,000        |          |               | 1,410,000         |                 |                  |                  |                   |
| BORROWING                            | 660,000   | 5,213,000         |                |          |               | 5,873,000         |                 |                  |                  |                   |
| OTHER                                | 110,000   | 14,062,000        |                |          |               | 14,172,000        |                 |                  |                  |                   |
| <b>TOTAL</b>                         | <b>1,505,000</b>                                  | <b>19,515,000</b> | <b>750,000</b> | <b>0</b> | <b>45,000</b> | <b>21,815,000</b> |                 |                  |                  |                   |

|                       |  |
|-----------------------|--|
| Departmental Use Only | <p align="center">Adopted by Resolution of Council</p> <p align="center"><i>Max 7</i> 20<i>24</i></p> <p align="right"> <br/>           (Head of Council)         </p> <p align="right"> <br/>           (Chief Administrative Officer)         </p> |
|-----------------------|--|